



JESSIE BALL DUPONT FUND

30th

anniversary report

1977-2007

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1977 - 2007

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JACKSONVILLE. FLORIDA

jessie ball dupont

Jessie Ball duPont was a woman of compassion, courage, independent spirit and business savvy. These qualities were evident long before her marriage to Alfred I. duPont and, long after his death, they enabled her to become one of the leading female philanthropists in the American South.



She was born Jessie Dew Ball in 1884, into a genteel Virginia family impoverished by the Civil War. She pursued her education with diligence, first in a one-room country school and later in what is now Longwood College in Farmville, Virginia. In the 1890s, when barely a teenager, she assisted her father in his law practice, riding alone throughout the county to pay his bills and collect his legal fees.

She taught school for a while in her home county but, seeing limited opportunities in rural Virginia, she moved herself and her parents to San Diego, California in 1908. There she became assistant principal in the largest elementary school in the city.

By 1915 she was investing her modest savings in California real estate. Two years later, she traveled alone to Alaska, "almost unheard of for an unescorted woman at that time," writes her biographer, Richard Greening Hewlett.

It was in San Diego during this period that she first demonstrated her philanthropic tendencies. Jessie began awarding college scholarships to needy students, eventually managing more than 100 such scholarships, a reflection early in life of her deep commitment to education.

"She seemed determined to create her own definition of womanhood," writes Hewlett, "that would reflect her

upbringing as a product of southern gentility and her awareness that women could succeed at intellectual and business activities as well as men."

In 1921, she married Alfred I. duPont, who was 20 years her elder. They had first met decades earlier, when Alfred came to Virginia on hunting expeditions. Jessie had fallen passionately in love with him, but the detours of life had kept them apart.

Throughout their marriage, Jessie not only was a devoted wife but a constant companion and close advisor to her husband in both his business and charitable activities. When he died in 1935, she assumed control of his vast business enterprises in Florida and became the principal trustee of his estate. In his memory, she created three foundations: one to build a children's hospital in Delaware (the Nemours Foundation), a second to assist needy persons in Florida, Delaware and Virginia (the Alfred I. duPont Foundation), and a third to recognize outstanding contributions in the field of broadcast journalism (the Alfred I. duPont Awards Foundation).

For the remainder of her life, Jessie focused on her charitable and philanthropic work. She funded hundreds of scholarships for college students, mostly in the southeastern states. Her gifts to colleges and universities augmented faculty salaries and built libraries. Hundreds of churches of all denominations, major charities, children's homes, historic buildings and art museums benefited from her gifts.

When she died in 1970, her will established the Jessie Ball duPont Religious, Charitable and Educational Fund to continue her philanthropic work. The characteristics and principles that guided her life still guide the Fund today.

about the fund

The Jessie Ball duPont Fund is a national foundation that makes grants to a defined universe of organizations whose eligibility is determined exclusively by Mrs. duPont's personal philanthropic decisions. An organization is eligible if it received a gift from Mrs. duPont between January 1, 1960 and December 31, 1964. Today, there are more than 300 eligible organizations.

FOCUS AREAS

Fund organizes its resources around five focus areas:

- Strengthening the Independent Sector
- Building Assets of People, Families and Communities
- Building the Capacity of Eligible Organizations
- Stimulating Community Problem Solving
- Helping People Hold their Communities Accountable

Throughout their work, the trustees and staff of the Fund strive to:

- Learn with and from the people they serve.
- Respect the wisdom and creativity of the organizations and communities with whom they work.
- Engage in thoughtful and disciplined reflection about the decisions they make.
- Maintain the highest ethical standards in all that they do.
- Act with compassion, work for justice, and champion the rights of all people to share in the wealth and health of our nation.

CORE BELIEFS

The trustees and staff of the Jessie Ball duPont Fund believe:

A democratic society that works for all people requires the participation of a strong and organized independent sector.

Communities are stronger and healthier when:

- Public, private and philanthropic resources are invested to build the assets of individuals, families and neighborhoods.
 - Citizens, neighborhoods and organizations work together across the boundaries that divide us.
- They are deliberate about identifying, building and using their philanthropic assets – the time, talent and money of people.

Citizens have both the right and the responsibility to participate fully in public debate about the distribution of resources, opportunities and assets intended to serve the common good.

Letter from the president and the chair for the trustees



It is tempting, on the occasion of a significant anniversary, to look back and contemplate how one has changed, how an organization has grown, how the culture has evolved. At the Jessie Ball duPont Fund, as we observe our 30th anniversary, we have done all of this and, in many respects, it has been a humbling experience.

Though Mrs. duPont died in 1970, it was seven years before her estate was settled and the Jessie Ball duPont Fund established. Her will instructs that the Fund may support a defined universe of organizations – 330 exist today, a mix of churches, judicatories, college and universities, hospitals, museums, schools, foundations and community organizations. Given the breadth of this organizational universe, the philanthropic possibilities are nearly endless.

In fact, in the course of 30 years, the trustees and staff of the Fund have explored a wide range of these possibilities. They have:

- Helped establish a Jacksonville affiliate of LISC, the national nonprofit that works to transform distressed communities and neighborhoods, which today has eight strong nonprofit partners in Jacksonville.
- Helped small private colleges in Virginia band together to attract minority faculty at a time when it was extremely difficult to lure African-Americans to teach in these small and often rural communities.
- Helped poultry workers in Delaware and farmworkers in North Carolina organize to fight exploitation by large commercial agricultural interests.
- Helped the Association for Preservation of Virginia Antiquities excavate the site of the original Jamestown colony in coastal Virginia.
- Supported a boys' choir for at-risk youth in Tallahassee that went on to achieve national and international acclaim.
- Helped rural residents in low-lying areas of coastal Virginia improve the safety of their groundwater.

Helped nonprofits in Jacksonville, Florida, Richmond, Virginia and the Northern Neck of Virginia build community infrastructure so they might work together more effectively.

In the midst of this work, the trustees and staff have helped countless organizations conduct their everyday business, funding feasibility studies, curricular reviews, technology upgrades, church renovation projects, and many other activities.

It is a huge mosaic of work – 7,205 total grants awarded valued at more than \$269 million.

Throughout this report, you will see stories of some of the key investments made by the Fund's trustees. These certainly are not the only investments in which we take pride, but they are illustrative of the Fund's grantmaking and the ways in which communities have used our investments to create real change.

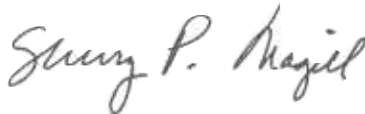
There is no doubt that we at the Jessie Ball duPont Fund have changed. Our leadership and our staffing, naturally, have changed. And some of our practices have changed in response to changing times. This year, you will note that, for the first time, our annual report does not contain our financial audit. The complexity of today's investments and the multitude of steps necessary to produce a complete audit make it difficult to produce a timely annual report with complete financials. We will post our audit on our website as soon as it is available.

As we have matured, our philosophies on grant-making also have changed. Increasingly, we see our work as supporting the vulnerable and marginal people in our communities – those who need better access to health care, or a better education, or opportunities to invest in their own futures. Fortunately, we have many capable and creative organizations with which to work – organizations that find new ways to reach out and be supportive players in their communities, working in areas of public policy and research as well as direct service.

The Jessie Ball duPont Fund, its trustees and staff, are privileged to have the opportunity to work with these organizations – and to work with the people in these communities. We are grateful for the gift that Mrs. duPont has provided, and trust she would be pleased with the past 30 years of investment in organizations and communities that she loved.



Mary K. Phillips
Chair for the Trustees



Sherry P. Magill, PhD.
President

springfield historic district revitalization

National Trust for Historic Preservation

1989-1994

In the early 1900s, Springfield was one of Jacksonville, Florida's thriving inner-city neighborhoods, filled with Bungalow, Prairie and transitional Queen Anne/Colonial Revival homes. By the late 1980s, however, Springfield's architecture was its only pride. Properties had deteriorated, more than 200 were vacant, residents were overwhelmingly poor, minority and transient, and criminal activity was ubiquitous. Springfield, said the National Trust for Historic Preservation, "was, by all measures, in cardiac arrest."

In fact, the 140-block district was "a microcosm of the problems and assets in so many of our nation's cities," said Jackson Walter, then president of the National Trust.

The trustees of the Jessie Ball duPont Fund had no prior experience investing in major community revitalization efforts. But they saw opportunity in Springfield and they saw a strong partner in the National Trust, and they were willing to take a risk.

In 1989, they made a \$50,000 grant to the National Trust to assess the prospects for revitalizing Springfield. The analysis was less than encouraging. Among the obstacles cited: weak and uncooperative neighborhood organizations; lack of engagement from the City of Jacksonville; no private sector investment; and rampant crime and drug activity.

"No community-based organization was working effectively in partnership either inside or outside the neighborhood. Economic disinvestment and the absence of bank lending had created a community which was nearly devoid of hope," the National Trust reported.

In the face of these challenges, the National Trust outlined a revitalization strategy that addressed needed changes not only in Springfield but in the City of Jacksonville. In the fall of 1989, the trustees awarded \$300,000 to the National Trust for phase one of a five-year revitalization plan. The Fund's support was designated both for physical redevelopment of properties and for support and assistance to community organizations to provide the social infrastructure needed to sustain revitalization.

Total transformation of Springfield in the life of the five-year initiative was not the goal. Rather, the National Trust and the Fund hoped to begin restoring "economic and social stability in the community without economic displacement and gentrification."

The National Trust worked with four fledgling neighborhood organizations, helping residents shape a vision for their community and develop partnerships needed for implementation. The Fund's investment leveraged funds for acquisition, redevelopment, and reuse of abandoned and neglected properties. Local banks came to the table committing \$3.5 million to a loan pool, and residential mortgages became available in a community that, according to the National Trust, "had experienced de facto redlining prior to the duPont Fund involvement."

Engaging the City of Jacksonville was a challenge. "The concept of a not-for-profit entity becoming a sophisticated housing producer was somewhat foreign in Jacksonville," the National Trust reported, "As a result, the City was extremely slow" in taking advantage of new opportunities.

Phase one of the revitalization effort, budgeted at \$6.6 million, went smoothly and was completed in 1991. But heady with success, planners' ambitions ran high. Though the Jessie Ball duPont Fund invested another half million dollars, funding for the second phase of work, budgeted at \$27 million, fell short.



But the seeds of change had been planted, both in Springfield and with the Jessie Ball duPont Fund trustees.

By 1994, the City had established the Neighborhood Economic Development Initiative, using Springfield as a model for replicating community-based planning for revitaliza-

tion, preservation and social structure enhancement. Two of the neighborhood's community organizations were certified as Community Housing Development Organizations, eligible to receive federal HOME funds for community redevelopment. And Springfield had received national attention as an example of local urban revitalization.

Springfield, today, is a block-by-block mix of restoration completed and restoration yet-to-come. The community boasts a healthy historic preservation organization and a solid community development corporation. Though a host of challenges remain, there are more than a host of successes to review.

For the Fund, the work in Springfield was a springboard. The successes – and the disappointments – that the trustees experienced strengthened their interest in and commitment to resident-led neighborhood revitalization. They learned valuable lessons about the multiple and interlocking supports needed to successfully revitalize neighborhoods – lessons that would influence their grantmaking decisions for the next 15 years.

2007 – A Year of Opportunities

The trustees and staff of the Jessie Ball duPont Fund end the year 2007 very different, in many respects, from the way we began.

During the year, the trustee body saw changes, as did the body of the staff. Programmatically, the Fund deepened its work in the area of asset development for low-income people in its core communities. Staff continued efforts to educate policymakers around critical community issues, using new techniques at outreach and convening. And, at year end, the trustees agree to test a new vehicle for investment in key communities.

Trustees & Staff

Trustee Robert Franklin, who joined the Fund in 2006, resigned in May 2007 after being selected as the 10th president of Morehouse College, the all-male historically black college that nurtured leaders from Martin Luther King to Maynard Jackson and Spike Lee. After a careful search, the trustees selected Mary Lynn Huntley, president of the Southern Education Foundation, Inc., in Atlanta, to succeed Franklin beginning in January 2008.

In June, the Right Rev. Stephen H. Jecko, clerical trustee of the Fund, died after a lengthy illness. Jecko, a retired Episcopal Bishop of Florida, had joined the Fund in 2004. Following the dictates of Mrs. duPont's will, The Right Rev. Samuel J. Howard, Bishop of Florida, selected the Rev. Eddie E. Jones Jr. of Jacksonville as the next clerical trustee. Jones, too, began his term as trustee in January 2008.

The staff of the Fund was enhanced in 2007 by the arrival of the first two Jessie Ball duPont Fund Fellows. Blythe A. Duckworth, a graduate of Transylvania University, Lexington, Kentucky, and James Christian McCain, a graduate of Davidson College, Davidson, North Carolina, joined the Fund in June 2007. The two-year fellowship is designed to provide practical experience for graduates from duPont Fund-eligible small private colleges interested in careers in the independent sector.

Programs

The Fund continued its emphasis on building the assets of low-income people in its five core communities – Wilmington, Delaware, Richmond and the Northern Neck in Virginia, and Jacksonville and Port St. Joe in Florida. During the year, staff met with teams from each of the communities to support their varied approaches to asset building. The trustees made major investments in programs to encourage

workers to file for the Earned Income Tax Credit, and develop savings programs. The trustees also underwrote research into household wealth in Wilmington and supported the early-stage development of a multi-agency initiative to encourage asset building in Jacksonville.

The Fund continued its public education and advocacy work around Medicaid reform in Florida, drawing on the expertise of researchers in the Health Policy Institute at Georgetown University. During 2007, the Fund released a series of policy briefs, hosting webcasts and “virtual meetings” in conjunction with each release. The webcasts routinely drew more than 200 participants and, by year end, the Georgetown research was the only widely disseminated research on the state’s two-year-old experiment at Medicaid reform.

At year end, the trustees, after careful consideration, created the Jessie Ball duPont Port St. Joe Capacity Building Fund, an advised fund at The Community Foundation in Jacksonville. The first of its kind, the Capacity Building Fund allows the trustees greater flexibility in grantmaking in Port St. Joe, one of the five communities in which the trustees have a significant interest.

Grantmaking

The Jessie Ball duPont Fund awards several different types of grants. Competitive grants are fewer in number but generally large in amount, and are awarded around the Fund’s five fields of interest. You will note that 45 percent of those competitive grant dollars went to support capacity building – helping the Fund’s eligible organizations do the work they are called to do in their communities. Another 33% of these dollars went to support efforts at building the assets of people, families and communities – work that the trustees consider vitally important.

In addition to competitive grants, the Fund awards feasibility grants to help organizations test the viability and practicality of emerging work; disaster relief grants to organizations facing unexpected crises; and a host of relatively small dollar grants through four initiatives that support higher education, independent schools, nonprofit organizations and religious organizations.

During 2007, the trustees awarded 448 grants valued at \$12,453,573. In addition, staff managed more than 90 additional grants that remained active from prior years.



Jessie Ball duPont Fund

2007

	Number of Grants	Value of grants
Competitive Grants		
Building Organizational Capacity	49	\$ 4,170,642
Strengthening the Independent Sector	2	\$ 131,459
Building the Assets of People, Families and Communities	28	\$ 3,161,210
Helping People Hold their Communities Accountable	6	\$ 1,061,772
Stimulating Community Problem Solving	8	\$ 972,194
Total Competitive Grants	93	\$ 9,497,277
Feasibility Grants	22	\$ 105,560
Relief Grants	2	\$ 100,000
Initiatives		
Religion Initiative		
<i>Bishop Wellness</i>	6	\$ 58,405
<i>Church Technical Assistance</i>	15	\$ 57,130
<i>Clergy Enrichment Fund</i>	32	\$ 122,758
<i>Diocesan Enrichment Fund</i>	6	\$ 60,000
<i>People In Need</i>	70	\$ 525,000
<i>Religion Convening</i>	13	\$ 68,313
<i>Repair & Restoration</i>	11	\$ 557,987
Total Religion Initiative	153	\$ 1,449,593
Independent School Initiative		
<i>Discretionary Fund</i>	8	\$ 80,000
<i>Technical Assistance</i>	8	\$ 40,000
Total Independent School Initiative	16	\$ 120,000
Small Liberal Arts College Initiative		
<i>President's Discretionary Fund</i>	18	\$ 180,000
<i>Sabbaticals</i>	1	\$ 88,200
<i>Summer Institute</i>	21	\$ 250,573
Total Small Liberal Arts College Initiative	40	\$ 518,773
Nonprofit Initiative		
<i>Executive Director's Discretionary Fund</i>	41	\$ 410,000
<i>Nonprofit Executive Institute</i>	41	\$ 54,981
<i>Nonprofit Technical Assistance</i>	40	\$ 197,389
Total Nonprofit Initiative	122	\$ 662,370
Total Initiatives	331	\$ 2,750,736
Total All Grants	448	\$ 12,453,573

rural cancer outreach program

Virginia Commonwealth University – Massey Cancer Program

1989

For individuals facing crisis – be it an acute crisis of health or a chronic crisis of circumstance – the distance between “here” and “help” is critical. For those living in remote and rural areas, the gap can be simple geography. But for many others, the gap is not one of miles but of economics, culture and access.

Large institutions such as urban medical centers and major universities have the potential to bridge some of these gaps. These institutions hold enormous knowledge, expertise and institutional capacity. But finding workable ways to assemble those resources and deploy them constructively “off-campus” can be difficult.

Consider cancer treatment. A diagnosis of cancer unleashes a barrage of challenges for any patient. But for those who reside in rural, underserved communities, the challenges can be particularly daunting. Geographic isolation, lack of knowledge and limited resources can hinder patients from seeking the treatment they need. Those same factors can inhibit rural physicians from delivering state-of-the-art care.

In 1989, physicians at Virginia Commonwealth University’s Massey Cancer Center in Richmond sought the support of the Jessie Ball duPont Fund in developing a program to deliver top-flight cancer care to two rural Virginia communities. The trustees invested \$170,152 to support the first three years of the enterprise, while VCU determined the effectiveness and financial sustainability of the project.

From a health-care perspective, the concept was relatively simple: VCU would partner with a rural hospital, providing physicians and expertise to treat patients in their home community while, simultaneously, teaching local hospital staff to serve patients. The goals were:

- To provide excellent care to patients without regard to ability to pay;
- To keep patients functional within their own community;
- To teach rural physicians and nurses about the care of cancer patients;

- To bring advanced treatment to the rural hospitals;
- To develop new approaches through community-based initiatives.

From an institutional perspective, however, there were larger questions. How would patient loads shift as a result of this initiative and how would those changes impact VCU and its partners? How would the hospitals manage the financial burden of increased indigent patient care? Would the program be financially sustainable?



While all of these issues intrigued the Fund’s trustees, they also had larger questions that extended beyond the practicalities of health care delivery. Given the number of major institutions eligible for support from the Fund, the trustees wanted to understand more about the ways in which large institutions go about developing and sustaining effective community outreach.

The Rural Cancer Outreach Program began its work in 1989 at hospitals in South Hill and Kilmarnock, Virginia, communities like many in rural Virginia where many people lack health insurance and educational attainment is low.

After three years of operation, the results, documented in a report by VCU and the Agency for Health Care Policy and Research, were surprisingly strong.

Care delivered through the program at the rural hospital sites was essentially identical to the care delivered at VCU.

Health outcomes were improved, in some cases, dramatically: 70% of breast cancer patients at one site had breast conservation after the program began, compared with 20% before the program.

Patient care – particularly for those near the end of life – was improved, as physicians and nurses learned to effectively administer powerful pain medications and deliver palliative care, and developed hospice programs.

Even more important, the program was economically viable for all parties. “The rural hospitals experienced rapid growth of their programs and the [outreach program] generated significant profits for them,” the study reported. “[Massey Cancer Center] benefited from increased referrals of 330% for cancer patients and 9% for non-cancer patients. While [the outreach program] did not generate major profits for MCC, it generated enough revenue to cover costs.”

Perhaps most surprising: the program lowered “societal” costs. “The estimated reimbursement from all sources per patient, a measure of cost to society, fell from \$10,233 to \$3,862 (-62%) due to use of more outpatient services, more efficient use of resources and the shift to a less expensive locus of care.”

Not only was the program successful, it was viable and it connected to the core missions of the institution. And, there was sustained need.

“People realized there was a need,” said Dr. Mary Helen Hackney, associate professor of hematology and oncology at Massey Cancer Center and director of the rural outreach program. “Our aging population, especially in rural Virginia, has a great need.”

From the two-hospital beginning, the program has grown, now operating in five rural Virginia hospitals. VCU works with three of the communities: Kilmarnock, in the Northern Neck; Emporia in Southside Virginia, and Grundy, in remote southwestern Virginia near the Kentucky border. Other providers have taken over the programs in South Hill and Farmville, in Southside Virginia.

Through the years, the Fund’s trustees have encouraged similar community-outreach projects by numerous colleges, universities and hospitals. Among the many the Fund has supported are:

Auburn University, which works through its school of education to provide support to K-12 teachers in rural Alabama and, through its school of architecture school to provide innovative and entrepreneurial community development in impoverished areas of the state.

Baptist Health, which uses the health care setting to provide academic and career training supports for at-risk urban youth at its downtown Jacksonville, Florida hospital.

Lynchburg College, which has made community outreach a thread throughout its curriculum, working with local educators, neighborhood revitalization groups and local nonprofits.

Washington Hospital Center, which provides in-home primary health care to low-income elderly residents in urban Washington, D.C.

“These large institutions can bring so much to the communities that surround them,” said the Fund’s president, Sherry Magill. “The cancer outreach program is an exemplary model, and it was an important investment for the Fund. But the larger lesson was in demonstrating ways that those who hold great resources can step outside their ivory tower and move knowledge and help to those who need it most.”

2007 grants competitive grants

Alfred I. duPont Awards Foundation

Winston-Salem, North Carolina

\$300,000 to support the Alfred I. duPont – Columbia University Awards in Broadcast Journalism. 2007

American Heart Association, Greater Southeast Affiliate

St. Petersburg, Florida

\$32,405 to support a partnership with St. Vincent's Health Systems Parish Nurse Program to work with African-American churches in Duval County to improve survival rates of African Americans who suffer cardiac arrest. 2007

American Red Cross, River Counties Chapter

Kilmarnock, Virginia

\$72,659 to support purchase and installation of an emergency generator for use in the Northern Neck. 2007

American Red Cross, River Counties Chapter

Kilmarnock, Virginia

\$58,333 to support a partnership with the Northern Neck YMCA to provide services for children. 2007

Archdiocese of Miami

Miami Shores, Florida

\$150,000 to support a partnership with St. Helen School. 2007-2009

Bach Festival Society

Winter Park, Florida

\$23,250 to produce a recording of works by the Bach Festival Choir and Orchestra to be distributed nationally. 2007

Baptist Health

Jacksonville, Florida

\$25,000 to provide matching funds to help enroll uninsured children in state and federally funded health insurance programs. 2007

Baptist Health

Jacksonville, Florida

\$60,000 to provide continuing support for JaxCare, a public-private partnership providing affordable health coverage for low-wage, working resi-

dents of Duval County. 2007

Baptist Health

Jacksonville, Florida

\$150,000 to support Tipping the Scale, a mentoring program for at-risk youth. 2007-2008

Bethune-Cookman University

Daytona Beach, Florida

\$150,000 to support professional counsel, training and materials expenses related to a capital campaign. 2007-2009

Boys & Girls Clubs of Delaware

Wilmington, Delaware

\$92,000 to support hardware, software and networking to connect 14 statewide facilities and train staff in use of the new system. 2007

Boys & Girls Clubs of Northeast Florida

Jacksonville, Florida

\$36,000 to support an organizational efficiency and effectiveness study. 2007

Brandywine Valley Association

West Chester, Pennsylvania

\$85,000 to build the organization's fund development capacity. 2007-2008

Bridgewater College

Bridgewater, Virginia

\$100,000 to support the general education and departmental assessment reform plan. 2007-2008

Catholic Charities Bureau, Inc.

Jacksonville, Florida

\$75,000 to support a partnership with ICARE (Interchurch Coalition for Action, Reconciliation and Empowerment) for training and staff support. 2007-2009

Child Welfare League of America

Washington, D.C.

\$200,000 to support a financial stabilization plan. 2007

Christchurch School

Christchurch, Virginia

\$100,000 to support consultants to guide the school through a capital campaign. 2007-2008

Christian Herald Association

New York, New York

\$150,000 to implement a program of services to support graduates of the Bowery Mission's residential programs as they attempt to reintegrate into society and the workforce. 2007-2009

Church of God in Christ

Port St. Joe, Florida

\$30,000 to support an after-school mentoring and tutoring program. 2007

Church of God in Christ

Port St. Joe, Florida

\$50,777 to support a planning effort with the Port St. Joe Youth Initiative. 2007

Clara White Mission

Jacksonville, Florida

\$100,000 to provide financial stabilization for the mission's feeding program. 2007

Community Connections of Jacksonville, Inc.

Jacksonville, Florida

\$81,772 to institutionalize the Jacksonville Kids Coalition. 2007

The Community Foundation in Jacksonville

Jacksonville, Florida

\$40,000 to support a partnership with the Women's Giving Alliance to develop and implement a local plan of action to reduce the number of girls entering the juvenile justice system. 2007

The Community Foundation in Jacksonville

Jacksonville, Florida

\$500,000 to support the Jessie Ball duPont Port St. Joe Capacity Building Fund. 2007

Daniel Joseph Jenkins Institute for Children

North Charleston, South Carolina

\$10,000 to support consulting services related to the institute's accreditation process. 2007

Daniel Memorial, Inc.

Jacksonville, Florida

\$180,000 to support development and financial restructuring. 2007-2008

Delaware Art Museum

Wilmington, Delaware

\$75,000 to support staff training and professional development programs. 2007-2008

Edward Waters College

Jacksonville, Florida

\$198,672, to establish a Center for Excellence in Teaching and Learning to support student academic success. 2007-2009

Emory & Henry College

Emory, Virginia

\$91,050 to support a program designed to encourage women to consider careers in math and science. 2007-2009

Episcopal Diocese of Delaware

Wilmington, Delaware

\$60,000 to support a partnership with St. John's Cathedral to provide mentors to the children of the Cathedral School Choir. 2007-2008

Episcopal Diocese of Delaware

Wilmington, Delaware

\$69,160 to support a program to recruit, train and ordain deacons to serve in the Diocese to strengthen outreach and community service. 2007-2009

Episcopal Diocese of Eau Claire

Eau Claire, Wisconsin

\$195,922 to support development of a Latino Resource Center. 2007-2011

Episcopal Diocese of North Carolina

Raleigh, North Carolina

\$171,471 to support lay theological education, spiritual development and adult Christian formation. 2007-2009

Episcopal Diocese of North Carolina

Raleigh, North Carolina

\$200,000 to support a partnership with Industrial Areas Foundation that will nurture social justice work in the state. 2007-2008

Episcopal Diocese of Virginia

Richmond, Virginia

\$150,000 to support a partnership with the Peter Paul Center to serve children and youth in the Church Hill neighborhood of Richmond. 2007-2009

Family Foundations, Inc.

Jacksonville, Florida

\$38,119 to manage existing Individual Development Accounts and grow the number of accounts in Duval County, Florida. 2007

Family Foundations, Inc.

Jacksonville, Florida

\$72,577 to plan a multi-organizational set of financial education and management services for low-income families in Duval County. 2007

First Baptist Church of White City

Wewahitchka, Florida

\$30,000 to support the Senior Citizens Programs. 2007

First United Methodist Church

Port St. Joe, Florida

\$25,000 to support the purchase of a van. 2007

Florida State University

Tallahassee, Florida

\$25,000 to update a study of Florida's tax policy. 2007

Foundation for Historic Christ Church

Irvington, Virginia

\$90,000 to support architectural and design services to refit the interpretive gallery, provide space for volunteer and administrative functions and make site improvements. 2007

Freedom's Foundation at Valley Forge

Valley Forge, Pennsylvania

\$75,000 to create and staff a development office. 2007

Georgetown University

Washington, D.C.

\$260,000 to support development of a Center for Juvenile Justice Reform and Systems Integration within the university's Public Policy Institute. 2007-2008

Hawk Mountain Sanctuary Association

Kempton, Pennsylvania

\$150,000 to expand environmental education programs for elementary students in the counties surrounding the sanctuary. 2007-2009

Hope Haven Children's Clinic and Family Center

Jacksonville, Florida

\$38,630 to support consulting costs and training related to a capital campaign. 2007

Jacksonville University

Jacksonville, Florida

\$28,948 to support analysis of nonprofit organizations in Jessie Ball duPont Fund core communities. 2007

Jacksonville University

Jacksonville, Florida

\$200,000 to establish the First Coast Scholars Program, a collaboration among JU, the University of North Florida, Duval County Public Schools, the Schultz Center for Teaching and Leadership, and Princeton University. 2007-2010

Jacksonville University

Jacksonville, Florida

\$200,210 to develop a series of courses for first-year students. 2007-2009

James Monroe Memorial Foundation

Richmond, Virginia

\$34,800 to support technical consulting work related to reconstruction of the Monroe Birthplace. 2007

James Monroe Memorial Foundation

Richmond, Virginia

\$54,000 to support research and documentation of the James Monroe birthplace and nomination to the National Register of Historic Places. 2007

Junior Achievement of Florida's First Coast

Jacksonville, Florida

\$102,902 to support the Girls' & Young Women's Initiative, providing financial and economic education and job training to women and girls. 2007-2008

Lewes Historical Society

Lewes, Delaware

\$50,000 to support design and implementation of new exhibits at the Cannonball House Maritime Museum. 2007

Longwood University

Farmville, Virginia

\$140,000 to partner with Clemson University in an expansion of the Call Me Mister program, which seeks to recruit and prepare African American males as elementary school teachers. 2007-2009

Lynchburg College

Lynchburg, Virginia

\$71,310 to equip an astronomy observatory and offer programs for the college and community. 2007-2009

Mental Health Association of Northeast Florida, Inc.

Jacksonville, Florida

\$115,000 to implement recommendations from the Northeast Florida Children's Community Mental Health Assessment. 2007-2009

Milligan College

Milligan College, Tennessee

\$139,400 to support programs for minority students. 2007-2009

Mississippi Valley State University

Itta Bena, Mississippi

\$194,583 to develop an annual fund and enhance alumni support and relations. 2007-2009

National Council on Crime and Delinquency

Oakland, California

\$110,000 to support leadership transition planning. 2007

The National Society of The Colonial Dames of America in The Commonwealth of Virginia

Richmond, Virginia

\$57,000 to collaborate with the Virginia Historical Society to scan and preserve 15,000 historical records in order to make them more publicly accessible. 2007

The National Society of The Colonial Dames of America in The State of Florida

Jacksonville, Florida

\$50,000 to support engagement of a restoration architect as part of a museum restoration project. 2007

Northern Neck of Virginia Historical Society

Montross, Virginia

\$75,000 to support costs associated with a capital campaign. 2007-2008

Ortega United Methodist Church

Jacksonville, Florida

\$25,000 to support purchase of a van. 2007

The Philadelphia Orchestra Association

Philadelphia, Pennsylvania

\$150,000 to support the Orchestra's School Partnership Program. 2007-2009

Presbyterian Homes & Family Services, Inc.

Lynchburg, Virginia

\$81,300 to convert two group homes to Medicaid licensure standards and improve services for mentally challenged adults. 2007

Radford University

Radford, Virginia

\$124,487 to develop an adaptive recreational program that enables brain-injured and/or handicapped individuals to participate in outdoor activities. 2007-2008

Randolph College

Lynchburg, Virginia

\$30,940 to support conflict resolution and communication activities to bridge differences caused by the college's transition to co-ed status. 2007

Robert E. Lee Memorial Association, Inc.

Stratford, Virginia

\$22,500 to conduct a building and program evaluation. 2007

Rollins College

Winter Park, Florida

\$102,511 to develop and pilot two executive training programs in non-profit succession planning and new leadership support. 2007-2008

St. Andrew's Episcopal Church

Interlachen, Florida

\$19,440 to support the Fourth Friday for Life, a program providing food and social services to families in need. 2007

St. John's Cathedral

Jacksonville, Florida

\$105,000 to support a partnership with Volunteers In Medicine to provide free health services to the working uninsured. 2007-2009

St. John's Cathedral

Jacksonville, Florida

\$146,592 to support a full-time clergy position to strengthen the church's community outreach ministry. 2007

St. Mary's Episcopal Church

Jacksonville, Florida

\$120,000 to support a financial stabilization plan. 2007-2009

St. Mary's Episcopal Church

Jacksonville, Florida

\$30,000 to support staff salaries and general operating expenses for the outreach ministries. 2007.

The Salvation Army, Northeast Florida Area Command

Jacksonville, Florida

\$150,000 to expand staff. 2007-2008

San Jose Episcopal Day School

Jacksonville, Florida

\$50,149 to expand its global studies by adding three new components – Arab, Latino and African cultures. 2007-2009

Shands Jacksonville Properties, Inc.

\$160,000 to fund four new positions at the Eastside Primary Care Center: OB/GYN specialist, pediatrician and two medical assistants. 2007-2008

Society for Values in Higher Education

Portland, Oregon

\$76,500 to develop pilot curricular and service program models addressing issues of faith and democracy. 2007-2008

Speech and Hearing Center, Inc.

Jacksonville, Florida

\$21,000 to support consulting fees related to an organizational audit. 2007

Theatre Jacksonville, Inc.

Jacksonville, Florida

\$92,312 to support an organizational assessment. 2007-2009

United Way of Delaware

Wilmington, Delaware

\$100,000 to support research into household wealth and asset building programs and policies in Delaware. 2007

United Way of Delaware

Wilmington, Delaware

\$200,000 to support expansion of the state Earned Income Tax Credit campaign. 2007-2009

United Way of Northeast Florida

Jacksonville, Florida

\$70,450 to expand the community's Earned Income Tax Credit campaign. 2007

University of Delaware

Newark, Delaware

\$124,140 to provide leadership institutes at the National Leadership Consortium on Developmental Disabilities. 2007-2008

University of Miami

Coral Gables, Florida

\$122,067 to support expansion of a student-run emergency response team. 2007-2009

University of Notre Dame

Notre Dame, Indiana

\$40,000 to develop materials and provide teacher training in a school violence prevention program. 2007

The University of the South

Sewanee, Tennessee

\$140,000 to support projects to enhance teaching and learning. 2007-2010

University of Virginia

Charlottesville, Virginia

\$153,939 to develop and launch a web-based tool to improve the performance of middle- and high-school students in social studies. 2007-2008

Virginia Commonwealth University

Richmond, Virginia

\$100,000 to research, identify and test age-appropriate financial literacy curricula that can be used in a variety of youth and adult programs in the greater Richmond area. 2007

Virginia Intermont College

Bristol, Virginia

\$181,000 to support a development audit and financial stabilization plan. 2007-2009

Wake Forest University

Winston-Salem, North Carolina

\$10,000 to plan a Community Engagement Internship Program that connects students with the local nonprofit community. 2007

Washington Hospital Center

Washington, D.C.

\$120,000 to develop guidelines to help other health systems to organize effective house call programs for elders in their communities. 2007-2008

Wesley Manor, Inc.,

Orlando, Florida

\$115,000 to support a lifelong learning program at its Jacksonville, Florida, facility, in partnership with the University of North Florida. 2007-2009

Woman's Club of Jacksonville

Jacksonville, Florida

\$22,000 to support organizational assessment and business planning. 2007

community development loan funds

Episcopal Diocese of Delaware • Archdiocese of Miami

1993-1999

Slightly more than one-fourth of the organizations eligible for support from the Jessie Ball duPont Fund are religious organizations – mainly churches and judicatories. In many cases, these organizations hold significant financial assets, and in many cases, they have exceptional leadership and vision.

One of these leaders, Bishop Cabell Tennis of the Episcopal Diocese of Delaware, asked the trustees of the Fund in 1992 to support startup of a community development loan fund for the State of Delaware. The request was something of a stretch for the trustees, who had no prior experience with community development loan funds, no prior experience working with the church in large-scale community investment, and through this investment would be creating a new organization.

Community development loan funds, however, were beginning to gain traction. Emerging in the late 1960s and early 1970s as part of the War on Poverty, loan funds numbered almost 100 by 1990, and had organized themselves into a national network. They occupied an important niche in the financial marketplace – providing credit, capital and financial services to those unable to access mainstream financial institutions.

In Delaware, Bishop Tennis and others recognized the potential benefits of providing capital to disadvantaged communities – benefits that would accrue not only to the individuals who lived there, but to the larger community, as pockets of neglect were strengthened.

In 1992-1993, the trustees awarded almost \$300,000 to the Diocese to support its work building the First State Community Loan Fund. By 1994, 18 banks in Delaware were supporting First State. That year, Rev. Kevin Bean of Trinity Episcopal Church in Wilmington, one of the driving forces behind development of First State, talked about the significance of First State's role:

"The full-service banks lending in Delaware recognized that First State would be well-positioned to serve borrowers who, for one reason or another, fare poorly within the traditional banking systems. Sometimes borrowers seek such small loans that the interest the bank can earn won't even cover the processing costs. Sometimes the borrower has credit history problems or lacks any track record in the business venture they are proposing. Whatever the reason, working with these borrowers consumes a significant amount of any bank's human resources. The full-service banks saw First State not only as a mechanism to meet the broad range of credit needs in Delaware but also to reduce expenses and perform more efficiently."

That same year, in Venice, Florida, Sister Mary Heyser, RSHM, became the founding board chair of the Florida Community Loan Fund, also a community development loan fund. In its first few years, it raised capital largely from religious organizations, including the Archdiocese of Miami. By 1996, when the Archdiocese approached the Fund for support, the trustees were well-schooled in the benefits of community development loan funds and, between 1996 and 1999, they invested almost \$1 million with the Archdiocese to support the Florida loan fund.



The First State Community Loan Fund has made more than \$10 million in loans since 1994, supporting affordable housing, business and economic development across Delaware's three counties. It also supports Individual Development Accounts, enabling low-wealth families to build assets through matched savings programs.

As of the end of 2007, the Florida Community Loan Fund had made more than \$28 million in loans in communities across Florida, leveraging more than \$163 million in additional dollars. Loans support housing construction, business development, job creation and development of community services.

In 2003, Ignacio Esteban, the executive director of the Florida Community Loan Fund, noted the significance of the Fund's investment: "the duPont Fund grant came at a critical time in our growth, when we had to show whether or not we could meet the demand for loan capital that we knew existed. It increased our legitimacy with other investors."

In both Delaware and Florida, the loan funds have had a major impact across communities.

"These institutions, with their roots in the church, have grown into highly professional nonprofit lenders benefiting marginalized communities in both states," said Sherry Magill, the Fund's president. "They provide strong examples to other communities of what can be done with modest investments, smart people and strategic leveraging of dollars."

active grants

grants awarded in prior years that remain active

Agnes Scott College

Decatur, Georgia

\$104,789 to establish a center for teaching and learning for faculty development. 2005-2007

American Foundation for the Blind

New York, New York

\$100,000 to support development of a web-based resource serving the blind and their caregivers. 2006-2007

Archdiocese of Miami,

Miami Shores, Florida

\$250,000 to support a partnership with Direct Action Research and Training Center's efforts to expand the church-based, grass-roots community organizing in Florida. 2006-2008

Archdiocese of Miami

Miami Shores, Florida

\$145,000 to support a partnership with New Life Family Center to provide transitional housing and employment services for homeless families with children. 2005-2007

Association for the Preservation of Virginia Antiquities

Richmond, Virginia

\$150,000 to hire a project manager to oversee construction, installation and program planning for a new museum facility in Historic Jamestowne. 2005-2007

Auburn University

Auburn, Alabama

\$165,000 to develop and implement a faculty and student education program working with public schools in rural Alabama. 2006-2008

Baptist Health

Jacksonville, Florida

\$148,310 to support expanded mental health services to children, adolescents and their families through Wolfson Children's Hospital. 2005-2007

Bethune-Cookman College

Daytona Beach, Florida

\$150,000 to develop and implement a master's program in Transformative Leadership. 2005-2007

Big Brothers Big Sisters of Northeast Florida

Jacksonville, Florida

\$113,772 to support the cost of hiring a full-time development director. 2005-2007

Catholic Charities Bureau, Inc.

Jacksonville, Florida

\$174,980 to support staff expansion. 2006-2008

Child Welfare League of America, Inc.

Washington, D.C.

\$227,813 to build a statewide coalition of Florida child-welfare providers comparable to the existing coalition of juvenile justice organizations, and bring the two coalitions together for the benefit of children. 2006-2007

Child Welfare League of America, Inc.

Washington, D.C.

\$199,730 to support development of a Delaware Children's Campaign. 2006-2007

Children's Home Society of Florida

Winter Park, Florida

\$137,800 to support development of research-based programs for children and advocate for their implementation. 2006-2007

Children's National Medical Center

Washington, D.C.

\$88,398 to prevent, treat and reduce obesity among high-risk, economically disadvantaged Latino children and adolescents in the District of Columbia. 2006-2007

Christ Church Christiana Hundred

Wilmington, Delaware

\$120,000 to work with the Latin American Community Center to develop mental health services for Wilmington's Latino community. 2006-2008

Christiana Care Health System

Wilmington, Delaware

\$114,192 to develop a comprehensive medical and psychiatric health care program for adolescents recently released from juvenile detention facilities. 2006-2007

Clara White Mission

Jacksonville, Florida

\$175,000 to provide core operating support. 2006-2007

The College of William & Mary

Williamsburg, Virginia

\$160,553 to continue work with three public school systems in Virginia's Northern Neck addressing the literacy needs of adolescents. 2005-2007

The Community Foundation in Jacksonville

Jacksonville, Florida

\$795,000 to support the Community Building Fund. 2006-2008

Easter Seals of Delaware and Maryland's Eastern Shore

New Castle, Delaware

\$160,000 to support efforts to change government support for and reimbursements related to assistive technology for children and adults with disabilities 2006-2007

Epiphany Episcopal Church

Timonium, Maryland

\$280,000 to support a partnership with Episcopal Housing Corporation to develop affordable housing for low-income families. 2005-2008

Episcopal Diocese of Delaware

Wilmington, Delaware

\$60,000 to assist the Cathedral Choir School in hiring a development director. 2006-2007

Episcopal Diocese of North Carolina

Raleigh, North Carolina

\$150,000 to support a partnership with the Chapel of Christ the King in Charlotte, to strengthen the chapel's ministry and the inner-city mission of the Diocese. 2004-2007

Episcopal Diocese of Southern Ohio

Cincinnati, Ohio

\$238,000 to help the Episcopal Church develop new congregations in immigrant communities. 2006-2008

Episcopal Diocese of Southern Ohio

Cincinnati, Ohio

\$149,500 to partner with the Children's Defense Fund to connect low-income citizens with public benefits and programs that can alleviate poverty. 2004-2007

Episcopal Diocese of Virginia

Richmond, Virginia

\$141,551 to develop a discernment and leadership program for clergy and lay leaders. 2006-2008

Episcopal Diocese of Western Kansas

Salina, Kansas

\$10,925 to support a partnership with the Diocese of Mukono in Uganda to provide eyeglasses to the poor. 2006-2008

Family Counseling Services, Inc.

Jacksonville, Florida

\$150,625 to support hiring of a development director. 2006-2008

Ferrum College

Ferrum, Virginia

\$130,136 to develop, pilot and implement a college-wide assessment program. 2005-2007

Florida Historical Society

Cocoa, Florida

\$87,314 to develop an executive leadership succession plan. 2005-2007

Florida Southern College

Lakeland, Florida

\$147,000 to hire an assistant dean for student success and retention. 2006-2008

Foundation for Historic Christ Church

Irvington, Virginia

\$70,500 to support efforts to hire a full-time development director. 2005-2007

Georgetown University

Washington, D.C.

\$363,675 to continue the Jessie Ball duPont Fund Executive Institute for nonprofit executives. 2005-2007

Georgetown University

Washington, D.C.

\$325,294 to conduct an independent evaluation of the Medicaid pilot project in Duval and Broward counties, Florida, focusing on how the program affects Medicaid beneficiaries' access to care and the impact on community health providers. 2006-2007

Goucher College

Baltimore, Maryland

\$172,904 to support efforts to expand economic diversity of the student body. 2006-2009

Hollins University

Hollins, Virginia

\$150,000 to strengthen its marketing and fundraising efforts. 2006-2008

Hope Haven Children's Clinic and Family Center

Jacksonville, Florida

\$95,184 to provide multiple services, including tutoring, anger management and social skills training, mental health counseling and speech and language services to students enrolled in four schools and/or programs on Jacksonville's Northside. 2006-2008

Hospital for Special Surgery

New York, New York

\$136,740 to implement a health advocacy program for frail, elderly, low-income patients, matching individual needs with hospital and community services. 2006-2007

Irvington Baptist Church

Irvington, Virginia

\$284,000 to support a partnership with the Northern Neck Free Health Clinic and develop a strategy to address the pharmacy technician shortage in the area. 2005-2007

Jacksonville Symphony Orchestra

Jacksonville, Florida

\$100,000 to support the cost of fundraising counsel to guide an endowment campaign. 2006-2007

Kennedy Krieger Foundation

Baltimore, Maryland

\$159,321 to support the Center for Spinal Cord Injury. 2005-2007

Lancaster Community Library

Kilmarnock, Virginia

\$26,000 to support a collaboration with the Northumberland Public Library and the Northumberland and Lancaster county public school systems to develop an online tutoring and homework help service for students and adults. 2006-2008

The Lewes Historical Society

Lewes, Delaware

\$18,000 to support surveying, researching and cataloguing historic tombstones and gravesites in Lewes and Rehoboth Hundred by summer interns. 2006-2008

Lynchburg College

Lynchburg, Virginia

\$67,180 to support a service learning/study abroad program. 2006-2008

Lynchburg College

Lynchburg, Virginia

\$89,545 to develop administrative infrastructure for two of its experiential learning programs. 2005-2007

Mary Baldwin College

Staunton, Virginia

\$125,000 to strengthen fundraising capacity by improving technology, increasing prospect management capacity and adding staff. 2005-2007

Mary Baldwin College

Staunton, Virginia

\$149,250 to support activities associated with phase three of a comprehensive campus master plan. 2006-2007

McDaniel College

Westminster, Maryland

\$150,000 to establish a Center for the Study of Aging. 2006-2007

Museum of Contemporary Art Jacksonville

Jacksonville, Florida

\$57,500 to engage a full-time arts educator and publish educational materials. 2005-2007

Museum of Contemporary Art Jacksonville

Jacksonville, Florida

\$102,500 to support development of a new web site and hiring of staff to create and support it. 2006-2008

National Audubon Society

New York, New York

\$149,288 to support environmental conservation and advocacy work in Northeast Florida. 2006-2007

National Trust for Historic Preservation

Washington, D.C.

\$102,050 to support development of advocacy tools and training for local and regional historic preservation organizations. 2006-2007

Oak Grove Assembly of God

Port St. Joe, Florida

\$250,000 to partner with the Christian Community Development Fund in expanding a home repair program serving the elderly and handicapped; and expanding a mini-grant program supporting initiatives that serve youth. 2005-2007

Old Dartmouth Historical Society/New Bedford Whaling Museum

New Bedford, Massachusetts

\$137,000 to support development of memberships and corporate partnerships. 2005-2007

Opportunity Center, Inc.

Wilmington, Delaware

\$128,260 to develop a new training and job placement program to place disabled adults in jobs within the service sector. 2006-2007

The Osborne Association

Long Island City, New York

\$130,000 to mount a public education and youth training initiative to impact New York City agencies that interact with children of parents incarcerated in the New York City prison system. 2006-2007

Rabun Gap-Nacoochee School

Rabun Gap, Georgia

\$120,000 to develop a student resource center. 2006-2008

Randolph College

Lynchburg, Virginia

\$107,030 to add a new tenure-track position in Environmental Studies and Physics. 2005-2007

Robert E. Lee Memorial Association, Inc.

Stratford, Virginia

\$107,469 to hire a curator. 2006-2008

St. Anthony's Health Care

St. Petersburg, Florida

\$142,000 to support a walk-in program for low-income, uninsured patients of the St. Petersburg Free Clinic. 2006-2007

St. George's Episcopal Church

Valley Lee, Maryland

\$199,287 to support a partnership with Three Oaks Center's Child Advocacy Program, which works with children in the transitional housing program. 2006-2008

St. Mary's Whitechapel Episcopal Church

Lancaster, Virginia

\$175,160 to support a partnership with SAIF Water Wells., Inc., which works to improve the quality of wells and water in the Northern Neck of Virginia. 2006-2008

St. Simon's On The Sound Episcopal Church

Fort Walton Beach, Florida

\$135,000 to support the Children In Crisis Neighborhood project, providing shelter for children who the Florida Department of Children and Families determines should be removed from their homes. 2005-2007

St. Vincent’s Medical Center, Inc.

Jacksonville, Florida

\$167,398 to support health care services for migrant farm workers in North and North Central Florida. 2005-2007

San Jose Episcopal Day School

Jacksonville, Florida

\$71,914 to support the school’s instructional technology program. 2005-2007

Sisters of St. Benedict – St. Gertrude Monastery

Ridgley, Maryland

\$100,000 to enable upgrades of computer hardware and software. 2006-2007

Sisters of St. Joseph of Carondelet, St. Louis Province

St. Louis, Missouri

\$170,500 to support a leadership training program for future leaders of Catholic organizations supported by the Sisters. 2006-2008

Speech and Hearing Center, Inc.

Jacksonville, Florida

\$105,500 to support creation and staffing of a development program. 2006-2008

Stephens College

Columbia, Missouri

\$49,573 to support digitizing its historic costume collection and making it more available for research. 2005-2007

Stephens College

Columbia, Missouri

\$145,000 to prepare for a capital campaign. 2006-2008

Sweet Briar College

Sweet Briar, Virginia

\$86,500 to strengthen the service learning program. 2006-2008

Temple University

Philadelphia, Pennsylvania

\$179,279 to support efforts to engage people age 50 and over in volunteer service. 2006-2008

Trinity Episcopal Church

Wilmington, Delaware

\$157,606 to support a Latino ministry social services program that helps Spanish-speaking members of the congregation obtain public services and receive emergency assistance with rent, utilities, health care costs and groceries. 2005-2009

United Way of Delaware, Inc.

Wilmington, Delaware

\$55,000 to launch and market the Nonprofit Purchasing Group of Delaware. 2006-2007

United Way of Delaware, Inc.

Wilmington, Delaware

\$112,500 to implement marketing and communications activities related to a new strategic direction for the organization. 2006-2008

United Way of Delaware, Inc.

Wilmington, Delaware

\$414,071 to support a partnership between United Way, the University of Pennsylvania and the University of North Carolina at Greensboro to conduct research and analysis of religious congregations in Wilmington. 2006-2007

United Way of Northeast Florida

Jacksonville, Florida

\$100,000 to add a financial counseling component to the RealSense Prosperity Campaign, which seeks to encourage and assist low-wage workers in Duval County to file for and claim the Earned Income Tax Credit. 2006-2007

United Way of Northeast Florida

Jacksonville, Florida

\$130,000 to support administrative staff for the RealSense Prosperity Campaign, Jacksonville’s Earned Income Tax Credit initiative. 2006-2008

University of North Carolina at Chapel Hill

Chapel Hill, North Carolina

\$192,684 to support a pilot program to partner with four small colleges in the Appalachian College Association to conduct economic development outreach programs in Appalachia. 2006-2008

University of the South

Sewanee, Tennessee

\$78,220 to support development of a campus-wide service learning program. 2006-2008

The University of the South

Sewanee, Tennessee

\$98,900 to create new faculty development programs in conjunction with four local school districts. 2004-2006

University of Virginia School of Law

Charlottesville, Virginia

\$125,000 to support staffing and development of a Family Advocacy Program. 2006-2008

The Virginia Home

Richmond, Virginia

\$75,000 to support development of an intranet system for residents and staff. 2006-2007

Virginia Polytechnic Institute and State University

Blacksburg, Virginia

\$160,000 to assess long-term health and behavioral outcomes for children in partnership with CHIP and Carilion Health System. 2006-2008

Wake Forest University

Winston-Salem, North Carolina

\$140,000 to support efforts to develop stronger ties between the Divinity School students and African-American churches and congregations. 2006-2008

Washington College

Chestertown, Maryland

\$72,362 to support a tenure-track position in poetry as part of the creative writing program. 2005-2007

Wesley College

Dover, Delaware

\$50,000 to support work in the areas of faculty governance and communications. 2006-2007

Wilmington Senior Center, Inc.

Wilmington, Delaware

\$63,500 to support the Grandparent Resource Center, a center for grandparents who become guardians of their grandchildren. 2005-2007

Wingate University

Wingate, North Carolina

\$105,000 to support a Student Success Coordinator and associated costs to address student retention issues at the university. 2005-2007

Woodrow Wilson Presidential Library Foundation

Staunton, Virginia

\$30,000 to support a series of public symposia on race and democracy. 2006-2007

YMCA of Florida's First Coast

Jacksonville, Florida

\$35,000 to support a church-based program addressing cardiovascular health and stroke risk reduction among African Americans. 2006-2007

feasibility grants

Archdiocese of Miami

Miami Shores, Florida

\$5,000 to explore introducing a comprehensive document management system to the Archdiocese and Catholic Charities

Association for the Preservation of Virginia Antiquities

Richmond, Virginia

\$5,000 to study expanding program partnerships with The College of William & Mary and other institutions.

Bach Festival Society

Winter Park, Florida

\$5,000 to test and evaluate the effectiveness of new audience building strategies.

The College of William & Mary

Williamsburg, Virginia

\$5,000 to plan a partnership among William & Mary, Virginia State University, University of New Hampshire, and Elizabeth City State University to increase the number of individuals from under-represented groups pursuing careers in science, technology, engineering and math.

Cople Parish, Yeocomico Church

Hague, Virginia

\$5,000 to support a regional conference on protecting and preserving the local environment and clean drinking water.

Edward Waters College

Jacksonville, Florida

\$5,000 to expand the college's Mathematics Summation Club and attract more students to the study of math and science.

Edward Waters College

Jacksonville, Florida

\$5,000 to hire a consultant to audit the Division of Institutional Advancement and make recommendations for improvement.

Hope Haven Children's Clinic and Family Center

Jacksonville, Florida

\$5,000 to support a campaign feasibility study.

Medical College of Virginia Foundation, Inc.

Richmond, Virginia

\$5,000 to assess the feasibility of developing a continuing education program for clergy in end-of-life care.

Oak Grove Assembly of God

Port St. Joe, Florida

\$5,000 to strengthen and expand a feeding program for seniors in Gulf County.

Oak Grove Assembly of God

Port St. Joe, Florida

\$5,000 to test an idea to expand the Christian Community Development Fund home repair program to include a social services component.

St. John's Cathedral

Jacksonville, Florida

\$5,000 to develop a growth and stabilization plan for an early learning center.

St. Andrew's Episcopal Church

Interlachen, Florida

\$4,674 to work with Lutheran Social Services to compare food delivery models.

St. George's Episcopal Church

Valley Lee, Maryland

\$3,850 to support organizational study and assessment of an international Adopt-A-Child program and feeding center.

St. James' Episcopal Church

Port St. Joe, Florida

\$4,900 to support planning for a youth leadership program in Port St. Joe.

St. Mary's Whitechapel Episcopal Church

Lancaster, Virginia

\$5,000 to support consultants who will help develop a request for proposals for workforce housing.

Theatre Jacksonville

Jacksonville, Florida

\$2,336 to evaluate employee and organizational structures to determine whether the theater can handle growth.

Transylvania University

Lexington, Kentucky

\$5,000 to develop a plan for increasing student retention by visiting exemplary colleges and hiring a consultant.

University of Delaware

Newark, Delaware

\$5,000 to plan a statewide human services summit and engage new political leadership.

University of North Carolina at Chapel Hill

Chapel Hill, North Carolina

\$5,000 to develop a rapid response plan to educate citizens about two anticipated Supreme Court decisions on school desegregation.

Wicomico Episcopal Church

Wicomico Church, Virginia

\$5,000 to support planning activities around development of affordable housing.

guidelines for applicants

The Jessie Ball duPont Fund makes grants to a defined universe of eligible organizations. An organization is eligible if it received a contribution from Mrs. duPont between January 1, 1960 and December 31, 1964. Proof of eligibility is determined by examining Mrs. duPont's personal or tax records, or by the applicant presenting written verifiable evidence of having received a contribution during the eligibility period.

Application Process for Competitive Grants

The application process consists of a preliminary stage and a final stage. The eligible organization must establish contact with the Fund's program staff before submitting a proposal. The staff will advise the organization on preparation of a written preliminary proposal. Once the preliminary proposal is submitted, the trustees will either invite the organization to submit a final proposal, or decline the request at the preliminary stage. The Fund's program staff will contact the eligible organization to discuss the trustees' decision.

When to Apply — After establishing contact with the Fund's program staff, eligible organizations may submit written preliminary proposals at any time during the year. The trustees review preliminary proposals during trustee conference calls throughout the year and at trustee meetings in February, May, August and November. Those proposals that are invited to the final stage are considered by the trustees during meetings in February, May, August and November.

Application Process for Other Programs

The Fund has a separate and simplified application process for Feasibility Grants and grants made through the various Organizational Initiatives. For application forms for these programs, please contact the Fund or visit www.dupontfund.org.

juvenile justice in florida

Child Welfare League of America • National Council on Crime and Delinquency

1998-present

One of the largest initiatives in the history of the Jessie Ball duPont Fund has been its work in the field of juvenile justice in Florida. Since 1998, the Fund has invested more than \$2.8 million to support three distinct strategies:

- Identifying effective prevention and intervention strategies for at-risk youth and maintaining Florida's public dollar investment in those programs;
- Improving services to girls who enter, or are at risk of entering, Florida's juvenile justice system;
- Developing an informed network of juvenile justice advocates who support a balanced continuum of services for at-risk and adjudicated youth.

The trustees and staff of the Fund came to this work naturally, through connections with the National Council on Crime and Delinquency, a California-based nonprofit that is eligible to receive support from the Fund, and PACE Center for Girls, a Jacksonville-based non-eligible organization that provides services for at-risk girls throughout Florida.

The work that has unfolded, however, has done more than impact Florida's juvenile justice system. It has helped the staff and trustees of the Fund better understand the workings of state government and the most effective strategies for influencing state-level policy.

As a result, the Fund has undertaken similar state-wide advocacy work around Florida's pilot program in Medicaid reform. And the Fund has supported efforts to replicate its Florida juvenile justice work in the State of Delaware.

The Jessie Ball duPont Fund's juvenile justice work dates to 1995. Juvenile crime rates were soaring and the State of Florida had just created a Department of Juvenile Justice, shifting responsibility for a broad array of juvenile justice programs away from social service agencies and changing the tone and focus of the state's juvenile justice efforts to emphasize incarceration and residential placement at the expense of less restrictive responses and prevention and intervention programs.

The trustees initially invested about \$125,000 to support NCCD's analysis of the key factors contributing to Jacksonville's rise in juvenile crime and effective community responses. From that study came, among other things, awareness of the dramatic increase in the number of girls entering the juvenile justice system and the lack of appropriate programs for girls.



In 1998, after working with at-risk girls in California, NCCD received \$200,000 from the Fund to work with PACE, study at-risk girls in Duval County, Florida, and design a comprehensive continuum of services for them. Subsequent grants supported a public education campaign around the findings. Largely as a result of this work, Florida in 2004 became only the second state in the nation to mandate gender-specific services for

girls in the state juvenile justice system.

In 2001, as Florida Gov. Jeb Bush threatened drastic cuts to prevention and intervention programs for at-risk youth, representatives of Florida nonprofits serving those youth came to the trustees seeking help. Setting individual agendas aside, they were willing to collaborate on an effort to

convince the Florida Legislature to change course. But they needed political cover, and they needed professional help.

The trustees turned to Child Welfare League of America, also an eligible organization, to lead a statewide advocacy campaign. CWLA and its partner, the Florida Children's Campaign, provided technical expertise and a "face" for the campaign. Juvenile justice funding was preserved in spring 2001, but it was immediately clear that the battle would be fought again the next year. Between 2001 and 2005, the Fund invested more than \$880,000 with CWLA to support the campaign for continued state funding of prevention and intervention programs for Florida's at-risk youth.

The heart of the campaign was polling, strategic communications and advocacy, all built on solid research. In 2003, the trustees funded an analysis by NCCD of resources and services by Florida Department of Juvenile Justice. In 2004, they funded an NCCD study into Florida's detention system (which showed the financial efficiencies that could be achieved through greater investment in prevention and intervention). In 2005, they supported further NCCD research on girls' prisons in Florida. And in 2006, they supported an evaluation of a new assessment tool developed by NCCD.

In 2007, the new director of the Department of Juvenile Justice expressed an interest in overhauling the system, looking for more effective, community-based strategies for dealing with juvenile crime. Through the Fund's administrative budget, the trustees invested \$100,000 in a

statewide commission to recommend changes – changes that were scheduled to be adopted by the Legislature during 2008.

"The juvenile justice work was a great learning experience for the Fund," said President Sherry Magill. "Changing public policy is like turning the proverbial battleship – it is time-consuming, intensive and expensive work. And you need a team of people who really know what they are doing."



The experience, however, paid off in 2006, when the State of Florida announced it would pilot a Medicaid reform project in Duval and Broward counties. The trustees quickly reached out to experts at Georgetown University to develop and implement a research methodology to monitor the impact of the reform project. By spring 2007, the first wave of research was completed and the Fund hosted a webcast to release the results (along with published briefing papers). Throughout 2007 the Fund hosted a series of webcasts, attracting national attention to the challenges of Medicaid reform in Florida.

"This work has taught us that there are options for funders who are interested in public policy work, and that the foundation of that work is good information," Magill said. "People are hungry for unbiased information. We feel we play an important role when we provide that information to the public."

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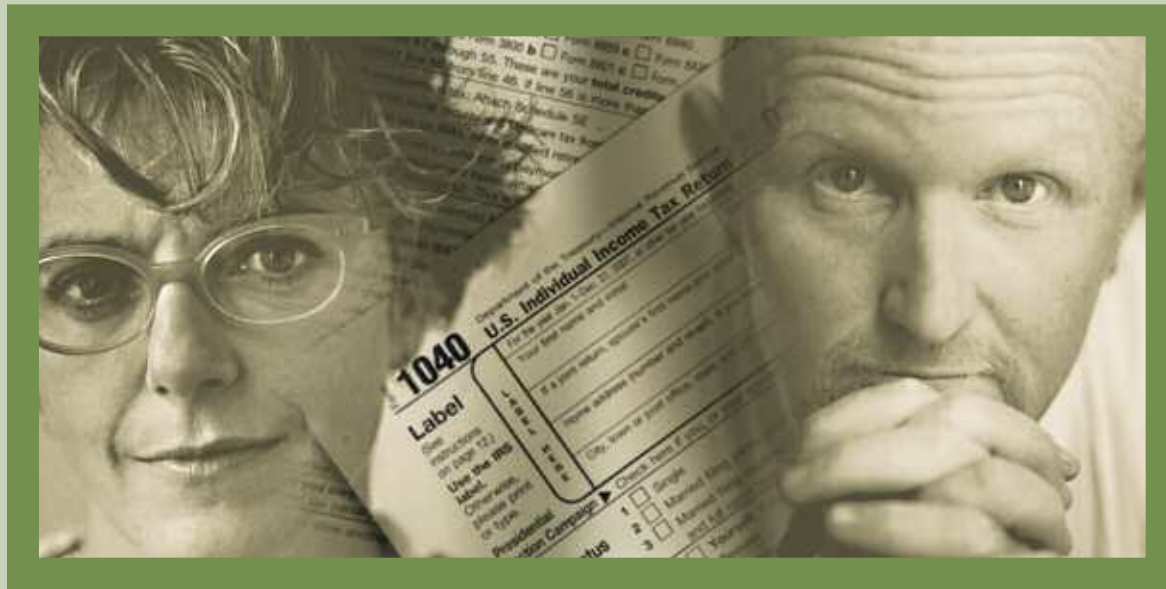
United Way of Northeast Florida

2003-present

The original question was a bit esoteric: How does the State of Florida maximize its drawdown of federal dollars? The answer, delivered by researchers to a group of Florida foundations in 2003, included this nugget: The “low-hanging fruit” in federal-to-local fund transfers is in Earned Income Tax Credit refunds.

ble individuals to file for the tax credit. But in the spring of 2003, there was not much energy around the Earned Income Tax Credit in Jacksonville.

The Jessie Ball duPont Fund trustees saw an opening, and ran through it. By the end of 2003, they had partnered with United Way of Northeast Florida, the City of Jacksonville and a host of community organizations to launch the RealSense Prosperity Campaign, designed to assist Jacksonville’s low-wage working individuals in filing their income taxes,



The Earned Income Tax Credit is available to low-wage, working taxpayers, and enables qualifying individuals to receive up to \$4,824 (tax year 2008) in refunds. Other communities had capitalized on this opportunity and launched campaigns to encourage eligi-

applying for and claiming their EITC refund, and spending or saving it wisely.

“That first year, we were a little late getting started,” said Sherry Magill, the Fund’s president. “Nonetheless, we almost tripled the number of taxpayers filing for the EITC and brought those taxpayers an extra \$1.1 million in tax refunds.”

By the end of 2007, the Fund had invested more than \$715,000 in the Real Sense campaign. Meanwhile, the number of taxpayers filing EITC returns had grown from 285 to 2,198, and those taxpayers had received an additional \$10 million in refunds – money that went directly into the economy of Jacksonville. Moreover, the Campaign had saved clients \$3 million in tax preparation fees. And 700 clients had graduated from financial literacy classes.

In the course of these four years, the trustees and staff of the Fund developed a keen interest in the broader asset-development field of work. From issues of affordable housing and education to job training and rural economic development, staff and trustees looked at other community experiences and learned from those doing exemplary work in the field.

One of the greatest lessons of the RealSense Campaign, however, was the importance of broad community coalitions. From the outset, RealSense included banks, private funders, city government, the Internal Revenue Service and community-based organizations. That broad, cross-sector coalition empowered the campaign and infused it with a wealth of ideas and resources.

Thus, in late 2006, when the trustees decided to host a forum on asset-development work in communities, it

took an unconventional approach: it invited teams of individuals from each of the five communities in which the Fund does the bulk of its grantmaking. These five teams included pastors, educators, city council presidents, county commissioners, bankers, community college presidents, judges, private funders, corporate leaders and heads of community organizations. They gathered for three days in Virginia to hear from experts and brainstorm ideas for their own communities. The trustees then invited each team to approach the Fund for support of whatever program or initiative it felt was most appropriate for its community.

Today, the Fund's asset-development initiative is an emerging body of work. Some teams, such as that in Jacksonville, are well along a path of developing and testing news strategies for supporting low-wealth families. Other teams are refining ideas and some are wrestling with the challenges of local politics and economic downturn.

"Each community is finding its own way at its own pace," said Magill, "and we are comfortable with that approach. The key is that the conversation is taking place. Putting the issue on the table, bringing people together and infusing them with knowledge – that is where change begins."

eligible organizations

ALABAMA

Auburn University
Auburn

CALIFORNIA

Hathaway-Sycamores Child and
Family Services
Pasadena

National Council on Crime and
Delinquency
Oakland

San Diego Chapter, National Society
of the Daughters of the American
Revolution
Bonita

COLORADO

National Jewish Medical and Research
Center
Denver

Young Life
Colorado Springs

CONNECTICUT

Grace Episcopal Church
Norwalk

Yale University
New Haven

DISTRICT OF COLUMBIA

American Mothers, Inc.
Washington

American Nurses Foundation
Washington

Child Welfare League of America, Inc.
Washington

Children's National Medical Center
Washington

Georgetown University
Washington

National Trust for Historic Preservation
Washington

St. Augustine's Episcopal Church
Washington

Washington Hospital Center
Washington

Washington National Cathedral
Washington

DELAWARE

American Cancer Society, Mid-Atlantic
Division, Inc.
New Castle

American Diabetes Association -
Del/Mar Area
Wilmington

American Red Cross of the Delmarva
Peninsula
Wilmington

Arthritis Foundation — Delaware
Chapter
Wilmington

Beebe Medical Center
Lewes

Big Brothers Big Sisters of Delaware,
Inc.
Wilmington

Boys & Girls Clubs of Delaware
Wilmington

Christ Church Christiana Hundred
Wilmington

Christiana Care Health System
Wilmington

The Christmas Shop
Wilmington

Colonel David Hall Chapter, National
Society of the Daughters of the
American Revolution
Rehoboth Beach

The Delaware Academy of Medicine
Wilmington

Delaware Art Museum
Wilmington

Delaware Humane Association
Wilmington

Delaware Symphony Association
Wilmington

Easter Seals Delaware and Maryland's
Eastern Shore
New Castle

Episcopal Diocese of Delaware
Wilmington

Gilpin Hall
Wilmington

Grace Episcopal Church
Wilmington

The Historical Society of Delaware
Wilmington

Holy Trinity (Old Swedes) Church
Foundation, Inc.
Wilmington

Home of Merciful Rest Society, Inc.
Wilmington

Immanuel Church, Highlands
Wilmington

Lewes Historical Society
Lewes

Little Sisters of the Poor, Jeanne
Jugan Residence
Newark

Longwood Foundation
Wilmington

The National Society of the Colonial
Dames of America in the State of
Delaware
Wilmington

Opportunity Center, Inc.
Wilmington

Peninsula United Methodist Homes,
Inc.
Hockessin

Recreation Promotion & Service, Inc.
Claymont

St. Joseph on the Brandywine
Wilmington

St. Michael's School and Nursery
Wilmington

Talleyville Fire Company
Talleyville

Temple Beth El
Newark

Trinity Episcopal Church
Wilmington

United Way of Delaware, Inc.
Wilmington

University of Delaware
Newark

Wesley College
Dover

The Wilmington Senior Center, Inc.
Wilmington

FLORIDA

Alfred I. duPont Foundation
Jacksonville

Allen Temple A.M.E. Church
Lake Wales

American Cancer Society — Duval
County Unit
Jacksonville

American Heart Association — Greater
Southeast Affiliate
St. Petersburg

Archdiocese of Miami
Miami Shores

Arthritis Foundation — Florida Chapter
Northeast Region
Jacksonville

Bach Festival Society
Winter Park

Baptist Health
Jacksonville

Beaches Aquatic Association, Inc.
Atlantic Beach

Bethune-Cookman University
Daytona Beach

Big Brothers Big Sisters of Northeast
Florida
Jacksonville

The Bolles School
Jacksonville

Boys & Girls Clubs of Northeast
Florida
Jacksonville

Catholic Charities Bureau, Inc.
Jacksonville

Children's Home Society of Florida
Winter Park

Christ Episcopal Church
Ponte Vedra Beach

Church of Christ
Port St. Joe

Church of God in Christ
Port St. Joe

Church of the Good Shepherd
Jacksonville

City of Jacksonville
Jacksonville

Clara White Mission, Inc.
Jacksonville

The Community Church, Inc.
Lanark Village

Community Connections of
Jacksonville
Jacksonville

The Community Foundation in
Jacksonville
Jacksonville

Daniel Memorial, Inc.
Jacksonville

Edward Waters College
Jacksonville

Episcopal Diocese of Florida
Jacksonville

Family Foundations
Jacksonville

First Baptist Church
Port St. Joe

First Baptist Church of White City
White City

First Church of the Nazarene
Port St. Joe

First Presbyterian Church
Port St. Joe

First United Methodist Church
Port St. Joe

The Florida Historical Society
Cocoa

Florida Orchestra Guild Tampa Inc.
Tampa

Florida Sheriffs Youth Ranches
Boys Ranch

Florida Southern College
Lakeland

Florida State University
Tallahassee

Foster Drive Baptist Church
Jacksonville

Fraternal Order of Police Jacksonville,
Consolidated Lodge 5-30
Jacksonville

Garden Club of Jacksonville, Inc.
Jacksonville

The Garden Club of Port St. Joe
Port St. Joe

Highland View Baptist Church
Port St. Joe

Highland View Church of God
Port St. Joe

Hope Family Worship Center
Port St. Joe

Hope Haven Children's Clinic and
Family Center
Jacksonville

Jacksonville Humane Society
Jacksonville

Jacksonville Museum of Modern Art Jacksonville	North Florida Council #87 Boy Scouts of America Jacksonville	Speech & Hearing Center, Inc. Jacksonville
Jacksonville Symphony Orchestra Jacksonville	Northeast Florida Safety Council, Inc. Jacksonville	St. Andrew's Episcopal Church Interlachen
Jacksonville University Jacksonville	Oak Grove Assembly of God Port St. Joe	St. Anthony's Health Care St. Petersburg
Junior Achievement of Florida's First Coast, Inc. Jacksonville	Oceanway Volunteer Fire Department Number 35 Jacksonville	St. James' Episcopal Church Port St. Joe
Knights of Columbus — Father Maher Council, No. 648 Jacksonville	Ortega United Methodist Church Jacksonville	St. John's Cathedral Jacksonville
Lakewood United Methodist Church Jacksonville	Philadelphia Primitive Baptist Church Port St. Joe	St. Joseph Catholic Church Port St. Joe
Long Avenue Baptist Church Port St. Joe	Rollins College Winter Park	St. Luke's Health Systems, Inc. Jacksonville
Mental Health Association of Northeast Florida, Inc. Jacksonville	Rotary Club of Jacksonville Jacksonville	St. Mary's Episcopal Church and Out- reach Ministries Jacksonville
The National Society of the Colonial Dames of America in the State of Florida Jacksonville	Saint Leo University Saint Leo	St. Paul African Methodist Episcopal Church Apopka
The Nemours Foundation Jacksonville	The Salvation Army Jacksonville	St. Simon's on the Sound Episcopal Church Fort Walton Beach
New Bethel A.M.E. Church Port St. Joe	San Jose Episcopal Church Jacksonville	St. Vincent's Medical Center, Inc. Jacksonville
New Bethel Missionary Baptist Church Port St. Joe	San Jose Episcopal Day School Jacksonville	Stetson University DeLand
	Shands Jacksonville Properties, Inc. Gainesville	

Theatre Jacksonville
Jacksonville

Thompson Temple, First Born Church
of the Living God, Inc.
Port St. Joe

United Way of Northeast Florida
Jacksonville

University of Florida
Gainesville

University of Miami
Coral Gables

Wesley Manor, Inc.
Orlando

The Woman's Club of Jacksonville
Jacksonville

YMCA of Florida's First Coast
Jacksonville

Zion Fair Missionary Baptist Church
Port St. Joe

GEORGIA

Agnes Scott College
Decatur

Alliance for Christian Media
Atlanta

Rabun Gap-Nacoochee School
Rabun Gap

ILLINOIS

The National Conference for
Community and Justice
Willowbrook

Orthopaedic Research and Education
Foundation
Rosemont

INDIANA

University of Notre Dame
Notre Dame

IOWA

Parish of St. Pius X
Cedar Rapids

KANSAS

The Episcopal Diocese of Western
Kansas
Salina

KENTUCKY

American Printing House for the Blind
Louisville

Berea College
Berea

Saints William/Sylvester Church
London

The Southern Baptist Theological
Seminary
Louisville

Transylvania University
Lexington

Western Kentucky University
Bowling Green

MAINE

The Nordica Memorial Association,
Inc.
Farmington

MARYLAND

Augustine Parish
Chesapeake City

Epiphany Episcopal Church
Timonium

Goucher College
Baltimore

Harbor Christian Fellowship
Baltimore

International Social Service —
American Branch, Inc.
Baltimore

Kennedy Krieger Institute
Baltimore

McDaniel College
Westminster

Old Trinity Church
Church Creek

Saint George's Episcopal Church
Valley Lee

Sisters of St. Benedict - St. Gertrude
Monastery
Ridgely

Washington College
Chestertown

MASSACHUSETTS

Cuttyhunk United Methodist Church
Cuttyhunk

Fay School
Southborough

Massachusetts General Hospital
Boston

Old Dartmouth Historical Society
New Bedford

MISSISSIPPI

Mississippi Valley State University
Itta Bena

The Piney Woods School
Piney Woods

MISSOURI

Sisters of St. Joseph of Carondelet,
St. Louis Province
St. Louis

Stephens College
Columbia

NEBRASKA

Father Flanagan's Boy's Home
Boys Town

NEVADA

National Juvenile Court Foundation,
Inc.
Reno

NEW JERSEY

The American School of Classical
Studies at Athens
Princeton

Drew University
Madison

NEW YORK

American Foundation for the Blind
New York

Christian Herald Association, Inc.
New York

Elmira College
Elmira

Girl Scouts of the USA
New York

Hospital for Special Surgery
New York

National Audubon Society
New York

The Osborne Association
Long Island City

NORTH CAROLINA

Alfred I. duPont Awards Foundation
Winston-Salem

Billy Graham Evangelistic Association
Charlotte

Davidson College
Davidson

The Episcopal Diocese of North
Carolina
Raleigh

Meredith College
Raleigh

Old Salem, Inc.
Winston-Salem

St. Andrews Presbyterian College
Laurinburg

University of North Carolina at Chapel
Hill
Chapel Hill

Wake Forest University
Winston-Salem

Wingate University
Wingate

OHIO

The Episcopal Diocese of Southern
Ohio
Cincinnati

OREGON

Society for Values in Higher Education
Portland

PENNSYLVANIA

American Heart Association —
Pennsylvania Delaware Affiliate
Bethlehem

American Lung Association of the
Mid-Atlantic
Camp Hill

Brandywine Valley Association
West Chester
Freedoms Foundation at Valley Forge
Valley Forge

Hawk Mountain Sanctuary Association
Kempton

MCP Hahnemann University
Philadelphia

Philadelphia Museum of Art
Philadelphia

The Philadelphia Orchestra
Philadelphia

Shippensburg University
Shippensburg

St. Matthew's Reformed Episcopal
Church
Havertown

Temple University
Philadelphia

University of Pennsylvania
Philadelphia

SOUTH CAROLINA

The Citadel
Charleston

Daniel Joseph Jenkins Institute for
Children
North Charleston

Porter-Gaud School
Charleston

TENNESSEE

Milligan College
Milligan

Sisters of St. Mary, St. Mary's
Convent
Sewanee

University of the South
Sewanee

TEXAS

Baptist Health Services Foundation
San Antonio

The Menninger Foundation
Houston

Saint Mary's Hall
San Antonio

San Antonio College
San Antonio

VIRGINIA

American Red Cross —
Northumberland County Chapter
Heathsville

American Red Cross — River Counties
Chapter
White Stone

Annabella R. Jenkins Foundation
Richmond

Association for the Preservation of
Virginia Antiquities
Richmond

Barter Theatre
Abingdon

Bethel United Methodist Church
Lively

Blue Ridge School
St. George

Bluefield College
Bluefield

Bluff Point United Methodist Church
Kilmarnock

Boys Home, Inc. Covington	Ferrum College Ferrum	James Monroe Memorial Foundation Richmond
Bridgewater College Bridgewater	Fork Union Military Academy Fork Union	Kilmarnock Baptist Church Kilmarnock
Calvary United Methodist Church Farnham	Former Agents of the FBI Foundation Quantico	Kilmarnock United Methodist Church Kilmarnock
Christchurch School Christchurch	Foundation for Historic Christ Church, Inc. Irvington	Kilmarnock-Lancaster County Volunteer Rescue Squad Kilmarnock
The College of William & Mary Williamsburg	Fuqua School Farmville	King and Queen County Historical Society King and Queen Courthouse
Cople Parish, Yeocomico Church Hague	General Douglas MacArthur Foundation Norfolk	Lancaster Community Library Kilmarnock
Corrottoman Baptist Church Lancaster	Hampden-Sydney College Hampden-Sydney	The Lee-Jackson Educational Foundation, Inc. Charlottesville
Currioman Baptist Church Zacata	Henderson United Methodist Church Callao	Longwood University Farmville
Emmanuel United Methodist Church Lively	Historic St. Luke's Restoration Smithfield	Lynchburg College Lynchburg
Emory and Henry College Emory	Hollins University Roanoke	Mary Baldwin College Staunton
The Episcopal Diocese of Virginia Richmond	Howertons Baptist Church Dunnsville	Mary Ball Washington Museum & Library Lancaster
Episcopal High School Alexandria	Irvington Baptist Church Irvington	Mattaponi Baptist Church King & Queen Courthouse
The Falls Church Falls Church	James Madison University Harrisonburg	

Medical College of Virginia
Foundation, Inc.
Richmond

Morattico Baptist Church
Kilmarnock

Mountain Mission School, Inc.
Grundy

The National Society of the Colonial
Dames of America in the
Commonwealth of Virginia
Richmond

The Northern Neck of Virginia
Historical Society
Montross

Northumberland County Rescue
Squad, Inc.
Reedville

The Patrick Henry Memorial
Foundation
Brookneal

Presbyterian Home & Family Services,
Inc.
Lynchburg

Radford University
Radford

Randolph College
Lynchburg

Randolph-Macon College
Ashland

Rehoboth United Methodist Church
Kilmarnock

Robert E. Lee Memorial Association
Stratford

Saint Francis de Sales Church
Kilmarnock

Saint Timothy Catholic Church
Tappahannock

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Beaverdam

Sheltering Arms Hospital
Richmond

Shiloh Baptist Church
Montross

Sons of Confederate Veterans
Richmond

St. Andrew's Episcopal Church
Lawrenceville

St. Catherine's School
Richmond

St. Elizabeth Catholic Church
Colonial Beach

St. James's Episcopal Church
Richmond

St. Margaret's School
Tappahannock

St. Mary's Episcopal Church - Fleeton
Reedville

St. Mary's Whitechapel Episcopal
Church
Lancaster

St. Stephens Baptist Church
St. Stephens Church

Stuart Hall
Staunton

Sweet Briar College
Sweet Briar

Tappahannock Volunteer Rescue
Squad, Inc.
Tappahannock

Trinity Episcopal Church
Lancaster

University of Mary Washington
Fredericksburg

University of Richmond
Richmond

University of Virginia
Charlottesville

University of Virginia School of Law
Charlottesville

Vauter's Church
Champlain

Virginia Commonwealth University
Richmond

Virginia Foundation for Independent
Colleges
Richmond

Virginia Home
Richmond

Virginia Intermont College
Bristol

Virginia Military Institute
Lexington

Virginia Museum of Fine Arts
Richmond

Virginia Polytechnic Institute and
State University
Blacksburg

Virginia United Methodist Homes, Inc.
Richmond

Washington & Lee University
Lexington

White Stone United Methodist Church
White Stone

Wicomico Episcopal Church
Wicomico Church

Wicomico United Methodist Church
Kilmarnock

Woodberry Forest School
Woodberry Forest

Woodlawn Plantation
Mount Vernon

Woodrow Wilson Presidential Library
Foundation
Staunton

Woodrow Wilson Rehabilitation Center
Foundation, Inc.
Fishersville

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The Episcopal Diocese of Eau Claire
Eau Clair

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ITALY

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Rome

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