2008 Annual Report

Jessie Ball duPont Fund
Jessie Ball duPont was a woman of compassion, courage, independent spirit and business savvy. These qualities were evident long before her marriage to Alfred I. duPont and, long after his death, they enabled her to become one of the leading female philanthropists in the American South.

She was born Jessie Dew Ball in 1884, into a genteel Virginia family impoverished by the Civil War. She pursued her education with diligence, first in a one-room country school and later in what is now Longwood University in Farmville, Virginia. In the 1890s, when barely a teenager, she assisted her father in his law practice, riding alone throughout the county to pay his bills and collect his legal fees.

She taught school for a while in her home county but, seeing limited opportunities in rural Virginia, she moved herself and her parents to San Diego, California in 1908. There she became assistant principal in the largest elementary school in the city.

By 1915 she was investing her modest savings in California real estate. Two years later, she traveled alone to Alaska, "almost unheard of for an unescorted woman at that time," writes her biographer, Richard Greening Hewlett.

It was in San Diego during this period that she first demonstrated her philanthropic tendencies. Jessie began awarding college scholarships to needy students, eventually managing more than 100 such scholarships, a reflection early in life of her deep commitment to education.

"She seemed determined to create her own definition of womanhood," writes Hewlett, "that would reflect her upbringing as a product of southern gentility and her awareness that women could succeed at intellectual and business activities as well as men."

In 1921, she married Alfred I. duPont, who was 20 years her elder. They had first met decades earlier, when Alfred came to Virginia on hunting expeditions. Jessie had fallen passionately in love with him, but the detours of life had kept them apart.

Throughout their marriage, Jessie not only was a devoted wife but a constant companion and close advisor to her husband in both his business and charitable activities. When he died in 1935, she assumed control of his vast business enterprises in Florida and became the principal trustee of his estate. In his memory, she created three foundations: one to build a children’s hospital in Delaware (the Nemours Foundation), a second to assist needy persons in Florida, Delaware and Virginia (the Alfred I. duPont Foundation), and a third to recognize outstanding contributions in the field of broadcast journalism (the Alfred I. duPont Awards Foundation).

For the remainder of her life, Jessie focused on her charitable and philanthropic work. She funded hundreds of scholarships for college students, mostly in the southeastern states. Her gifts to colleges and universities augmented faculty salaries and built libraries. Hundreds of churches of all denominations, major charities, children’s homes, historic buildings and art museums benefited from her gifts.

When she died in 1970, her will established the Jessie Ball duPont Religious, Charitable and Educational Fund to continue her philanthropic work. The characteristics and principles that guided her life still guide the Fund today.
The Jessie Ball duPont Fund is a national foundation that makes grants to a defined universe of organizations whose eligibility is determined exclusively by Mrs. duPont’s personal philanthropic decisions. An organization is eligible if it received a gift from Mrs. duPont between January 1, 1960 and December 31, 1964. Today, there are more than 300 eligible organizations.

focus areas

The Fund organizes its resources around five focus areas:
- Strengthening the Independent Sector
- Building Assets of People, Families and Communities
- Building the Capacity of Eligible Organizations
- Stimulating Community Problem Solving
- Helping People Hold Their Communities Accountable

Throughout their work, the trustees and staff of the Fund strive to:
- Learn with and from the people they serve;
- Respect the wisdom and creativity of the organizations and communities with whom they work;
- Engage in thoughtful and disciplined reflection about the decisions they make;
- Maintain the highest ethical standards in all that they do;
- Act with compassion, work for justice, and champion the rights of all people to share in the wealth and health of our nation.

core beliefs

The trustees and staff of the Jessie Ball duPont Fund believe:

- A democratic society that works for all people requires the participation of a strong and organized independent sector.

- Communities are stronger and healthier when:
  - Public, private and philanthropic resources are invested to build the assets of individuals, families and neighborhoods.
  - Citizens, neighborhoods and organizations work together across the boundaries that divide us.
  - They are deliberate about identifying, building and using their philanthropic assets – the time, talent and money of people.

- Citizens have both the right and the responsibility to participate fully in public debate about the distribution of resources, opportunities and assets intended to serve the common good.
Since the Jessie Ball duPont Fund began operations in 1976, its trustees and staff have guided the Fund wisely through economic expansions and contractions. But never in the history of the Fund has the economy been as tumultuous and perilous as that of 2008.

By the end of the year, the value of the Fund’s endowment, like those of all endowed institutions, had dropped significantly. (This report does not include the Fund’s 2008 audit. It will be posted on our website as soon as it becomes available.) Many of those organizations eligible for support from the Jessie Ball duPont Fund experienced similar declines. Even those organizations without endowments felt the pain of the recession through reduced contributions and increased demand for services.

Despite these challenges, the Jessie Ball duPont Fund is weathering the economic storm. We began the new year with two newly elected trustees – Mary Lynn Huntley, Esq. and the Rev. Eddie Jones. We hosted two regional meetings, in Richmond, Virginia and Wilmington, Delaware, enabling representatives of eligible organizations to come together and share experiences.

During the year, the Jessie Ball duPont Fund awarded a total of 417 grants, valued at $14,348,341. In addition, the staff continued oversight of more than 80 multi-year grants awarded in prior years.

Through those grants and other investments in organizations and communities, the Fund expended more than 5% of its value in 2008, exceeding the minimum expenditure the federal government requires of all private foundations. In anticipation of a recessionary economy continuing throughout 2009, the trustees decided to expend a minimum 6% of the Fund’s value in 2009. The trustees also committed to fulfill all grant payments made in past years under our competitive grants program.

The Jessie Ball duPont Fund trustees are firm in their commitment to the organizations and the communities in which Mrs. duPont invested so deeply, though the times require us to exercise great discretion. We remain diligent in fulfilling our fiduciary responsibilities so that we may continue to act with compassion, work for justice, and champion the rights of all people to share in the wealth and health of our nation.

Letter from the Chair and President

Leroy Davis
Chair for the Trustees
Sherry P. Magill
President
The year 2008 will be remembered chiefly for the events of the fourth quarter – the implosion of the housing market, the startling and precipitous decline in the equity markets and the swift contraction in all sectors of the economy. The resulting hardships have left individuals, families and communities struggling through what, for most of them, is the worst economic recession of their lifetimes.

While the economic unraveling touched virtually everyone in the fourth quarter, many Americans have been suffering for much longer. Children, those living in rural communities, those at the lower end of the economic spectrum, those struggling with issues of health or disability – to name a few – have for years seen too few opportunities and too little assistance.

The Jessie Ball duPont Fund supports a wide range of organizations nationally, among them private schools, colleges, universities, churches, and nonprofits ranging from museums and historic organizations to soup kitchens. In recent years, we have sharpened our focus to examine ways that all types of eligible organizations might assist people and communities living outside the economic mainstream.

In this work, our approach is systemic – seeking to encourage and support community infrastructure and networks needed to help local people address their own challenges. That approach is reflected in key accomplishments of 2008.

**Port St. Joe Capacity Building Fund**

Mrs. duPont invested deeply in communities that were important to her – among them, the small town of Port St. Joe located in the Florida Panhandle. For the last decade, Port St. Joe has struggled to rebuild its economy following closure of the paper mill that once served as the major employer. Tourism and construction of vacation homes flourished for a while, but that industry deflated long before 2008 – a predictor of the wholesale collapse of Florida’s housing markets.

With a population of roughly 4,000, Port St. Joe is home to 19 churches and a garden club eligible for support from the Jessie Ball duPont Fund under the terms of Mrs. duPont’s will. Through the years, these eligible organizations have done exceptional work serving the community. We realize, however, that the challenges confronting the people of Port St. Joe demand services that extend beyond those provided by eligible organizations.

In early 2008, the trustees established the Jessie Ball duPont Port St. Joe Capacity Building Fund, an advised fund at The Community Foundation in Jacksonville. Seeded by a $500,000 grant from the Jessie Ball duPont Fund, the Port St. Joe fund supports community development efforts and will help nurture the emerging nonprofit sector in the community.

During 2008, the Jessie Ball duPont Port St. Joe Capacity Building Fund awarded two grants:

- $113,899 to the Gulf County Community Development Corporation to provide operating support;
- $85,000 to the Christian Community Development Fund to support a home-repair program for the elderly and poor and a mini-grant program that serves youth.

**Community-based asset building initiatives**

In 2006, the Fund convened teams of individuals from five communities in which a large number of eligible organizations are concentrated – Wilmington, Delaware; Richmond and the Northern Neck in Virginia; and Jacksonville and Port St. Joe in Florida – to learn about the benefits and opportunities of community-based initiatives to build the financial assets of low-wealth people. Through that gathering, and subsequent meetings in each of the communities, each “asset team” began to develop its own vision for building a local system that will help low-wealth people climb out of poverty.

In October 2008, we brought the five community teams together again for two days of sharing and learning. The symposium allowed each team an opportunity to report on its work, and offered educational sessions on public policy and advocacy, outcome measurement, leadership development, and engaging younger people to become involved in this work.

In Jacksonville, for example, the team has focused its energy on changing the community’s strategy for delivering services to lift families out of poverty. The team is piloting a program that integrates services, empowers individuals and
encourages self-sufficiency while providing intermediate supports. Participating in the effort are 12 community organizations, seven government agencies, and three banks.

In Wilmington, the team has taken a statewide perspective and emphasized an interest in state public policy. In 2008, the team completed a major review of existing resources that identified gaps and opportunities in community services. That review will serve as a foundation for developing future strategies, including the cultivation of grassroots groups with interest in dismantling the policy barriers that keep people impoverished and encouraging financial asset development.

public policy and advocacy

In 2006, the State of Florida launched an ambitious Medicaid reform pilot program designed to use market-based competition to save money and allow beneficiaries more freedom to choose their health coverage plans. Concerned about the effect of these changes on Medicaid beneficiaries – who tend to have more limited skills and flexibility to navigate the health care system – the Jessie Ball duPont Fund engaged a team of researchers from the Health Policy Institute at Georgetown University to monitor and report on the impact of reform.

From fall 2006 through fall 2008, the researchers published seven briefing papers chronicling the changes brought about by the policy shifts and the changes faced by beneficiaries in adapting to these changes. In general, research findings showed that beneficiaries lacked sufficient access to information needed to make choices among coverage plans, that access to care in many respects was diminished by the reform pilots, and that physicians and other health care providers found the reform system overly burdensome and were less inclined to participate. Moreover, the state did not document financial savings as a result of reform.

These reports, and the webcasts hosted by the Jessie Ball duPont Fund to discuss the research findings, stimulated vigorous debate within the Florida Legislature, where efforts to expand the reform pilot beyond the initial five counties have, to date, stalled.
The research culminated in October 2008 in a statewide conference hosted by the Fund, the Florida Health Policy Center and other funders to discuss the impact of reform and the state’s ongoing challenge of delivering quality health care to low-income people. More than 275 individuals, advocates, representatives of the health care industry and members of the Florida Legislature participated.

The debate over Medicaid reform is far from over – the State of Florida’s ongoing fiscal crisis creates continuing pressure to find ways to reduce the costs of this and other publically-supported programs. But the Georgetown research supported by the Fund has added immeasurably to the quality of the debate, and given a voice to those who, otherwise, might have had difficulty being heard in the halls of the state capitol.

community safety net funds

By fall 2008, it was becoming apparent that the economic decline would take a severe toll on not only individuals and families, but on nonprofit organizations that work to support people in need. Rising fuel costs and reduced government support had left organizational budgets severely strained over the summer. Circumstances grew worse as endowments declined, contributions plummeted and demand soared through the fall.

In November 2008, we committed to significant investments in funds that would strengthen nonprofit social safety net organizations in multiple communities.

In Jacksonville, the trustees invested $500,000 to create a Community Safety Net Fund at The Community Foundation in Jacksonville, and offered an additional $500,000 challenge to contributions from other donors. Within 90 days, the Community Safety Net Fund had taken in almost $1.5 million and made grants of more than $1 million to community organizations.

To support the work in other key communities, the trustees established a $600,000 pool of funding. In 2008, grants from that pool supported efforts in Wilmington, Delaware, and Richmond, Virginia. (See Notes from the Field – Securing the Safety Net.)

In addition to granting these emergency funds, Jessie Ball duPont Fund staff is actively at work helping communities develop longer-term strategies to address the needs that are expected to continue well into 2009.

looking ahead - developing educational resources

More than 65 of the organizations eligible for support from the Jessie Ball duPont Fund are institutions of higher learning – 37 of them small, private liberal arts colleges. These institutions play a critical role in preparing future generations to be economically productive and civicly engaged.

During 2008, we closely examined a range of opportunities to strengthen these institutions and better position them to attract and retain the students most in need of quality higher education. To that end, the Fund will announce, in 2009, new efforts to encourage and support low-income students in pursuing higher education, as well as strategies to help the institutions, themselves, operate smarter and more efficiently in the future.

While this is but a partial review of the Jessie Ball duPont Fund’s work in 2008, it illustrates the many ways in which we are working to invest in the organizations and communities that were important to Mrs. duPont.
grantmaking

The Jessie Ball duPont Fund makes grants through multiple grantmaking programs.

The Fund’s competitive grantmaking program responds to individual proposals initiated by the eligible organizations, and funds, on a competitive basis, the very best ideas that come forward. Though comparatively few in number, these grants comprise the largest financial investments made by the trustees.

Feasibility grants provide limited, short-term funding to allow eligible organizations to ask and answer fundamental questions before undertaking new work.

Relief grants are made solely at the discretion of the trustees in response to disaster or extraordinary events. The trustees awarded the largest amount of relief grants in the Fund’s history during 2008. Only once before – in 2005 in response to Hurricane Katrina – have the trustees awarded more than $1 million in relief grants during a single year.

Grants made through the Fund’s various initiatives are intended to address the diverse and particular needs of the more than 300 eligible organizations that may receive support from the Fund. While the largest number of grants are awarded through these programs, the dollar amount of these grants is comparatively small.
### Competitive Grants

<table>
<thead>
<tr>
<th>Grants Objective</th>
<th>Number of Grants</th>
<th>Value of Grants</th>
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<tbody>
<tr>
<td>Building Organizational Capacity</td>
<td>45</td>
<td>$4,081,175</td>
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<tr>
<td>Strengthening the Independent Sector</td>
<td>4</td>
<td>$220,111</td>
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<tr>
<td>Building the Assets of People, Families and Communities</td>
<td>18</td>
<td>$2,973,738</td>
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<tr>
<td>Helping People Hold Their Communities Accountable</td>
<td>6</td>
<td>$1,150,000</td>
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<tr>
<td>Stimulating Community Problem Solving</td>
<td>4</td>
<td>$457,392</td>
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<td><strong>Total Competitive Grants</strong></td>
<td><strong>77</strong></td>
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### Feasibility Grants

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### Relief Grants

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### Initiatives

#### Religion Initiative

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<th>Grants Objective</th>
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<tr>
<td>Church Technical Assistance</td>
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<tr>
<td>Clergy Enrichment Fund</td>
<td>33</td>
<td>$135,517</td>
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<tr>
<td>Diocesan Enrichment Fund</td>
<td>4</td>
<td>$40,000</td>
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<tr>
<td>People In Need</td>
<td>66</td>
<td>$495,000</td>
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<tr>
<td>Theology Schools Initiative</td>
<td>5</td>
<td>$1,038,800</td>
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<tr>
<td>Repair &amp; Restoration</td>
<td>6</td>
<td>$282,000</td>
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<td><strong>Total Religion Initiative</strong></td>
<td><strong>128</strong></td>
<td><strong>$2,039,975</strong></td>
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#### Independent School Initiative

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<thead>
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<th>Grants Objective</th>
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<th>Value of Grants</th>
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</thead>
<tbody>
<tr>
<td>Discretionary Fund</td>
<td>9</td>
<td>$90,000</td>
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<tr>
<td>Technical Assistance</td>
<td>9</td>
<td>$40,450</td>
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<tr>
<td><strong>Total Independent School Initiative</strong></td>
<td><strong>18</strong></td>
<td><strong>$130,450</strong></td>
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#### Small Liberal Arts College Initiative

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<th>Grants Objective</th>
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<th>Value of Grants</th>
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<tr>
<td>President’s Discretionary Fund</td>
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<td>Sabbaticals</td>
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<td>Summer Institute</td>
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<td><strong>Total Small Liberal Arts College Initiative</strong></td>
<td><strong>36</strong></td>
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#### Nonprofit Initiative

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<tr>
<td>Executive Director’s Discretionary Fund</td>
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<td>Nonprofit Executive Institute</td>
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<td>Nonprofit Professional Development</td>
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<td>$105,500</td>
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<tr>
<td>Nonprofit Renewal and Reflection</td>
<td>9</td>
<td>$104,533</td>
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<tr>
<td>Nonprofit Technical Assistance</td>
<td>42</td>
<td>$206,948</td>
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<td><strong>Total Nonprofit Initiative</strong></td>
<td><strong>136</strong></td>
<td><strong>$888,728</strong></td>
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### Total Initiatives

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<th>Value of Grants</th>
</tr>
</thead>
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### Total All Grants

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<tbody>
<tr>
<td></td>
<td>417</td>
<td><strong>$14,348,341</strong></td>
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</table>
The competitive grantmaking program responds to individual proposals initiated by the eligible organizations. This program funds, on a competitive basis, the very best ideas that come forward. Quality of the idea, relevance to the organization’s constituency and community, and consistency with the grantmaking goals of the Fund are the principal criteria that inform the trustees’ decisions. The competitive grantmaking program includes many multi-year grants, allowing organizations the opportunity to engage in work over time with the security of financial support. Competitive Grants awarded in 2008 are listed below, followed by a listing of Active Grants – competitive grants awarded in prior years that remained active in 2008.

**Alfred I. duPont Awards Foundation**
Winston-Salem, North Carolina
$300,000 to support the Alfred I. duPont – Columbia University Awards in Broadcast Journalism.

**Alliance for Christian Media**
Atlanta, Georgia
$135,000 to support development efforts.

**American Red Cross of the Delmarva Peninsula**
Wilmington, Delaware
$183,000 to support development and marketing efforts and general operating support.

**American School of Classical Studies at Athens**
Princeton, New Jersey
$100,000 to hire development staff and develop a database and information system that can be shared by offices in Princeton and Athens.

**Archdiocese of Miami**
Miami Shores, Florida
$150,000 to provide medical care to indigent, uninsured and underinsured people.

**Beebe Medical Center, Inc.**
Lewes, Delaware
$47,680 to expand its mobile health outreach program to minorities and the poor.

**Big Brothers Big Sisters of Delaware, Inc.**
Wilmington, Delaware
$151,192 to provide mentoring to children, ages 5-15, whose mothers are incarcerated.

**Big Brothers Big Sisters of Northeast Florida**
Jacksonville, Florida
$40,430 to hire staff to manage volunteer mentors.

**Boys & Girls Clubs of Delaware**
Wilmington, Delaware
$150,000 to enhance fund development and advocacy.

**Boys & Girls Clubs of Northeast Florida**
Jacksonville, Florida
$90,000 to hire a chief operating officer.

**Calvary United Methodist Church**
Farnham, Virginia
$72,552 to support a senior adult day-care program in partnership with the Richmond County YMCA.

**Catholic Charities, Inc.**
Jacksonville, Florida
$100,000 to hire a grant writer.

**Child Welfare League of America**
Washington, D.C.
$60,000 to support an audit and institute financial policies and controls.

**Children’s Home Society of Florida**
Winter Park, Florida
$99,099 to digitize adoption records and make them accessible to adoptees and birth parents.

**Community Connections of Jacksonville**
Jacksonville, Florida
$139,615 to support website redesign and development outreach to attract younger donors.

**The Community Foundation in Jacksonville**
Jacksonville, Florida
$5,000 to support the Philanthropic Initiative.
The Community Foundation in Jacksonville
Jacksonville, Florida
$250,000 to support development of a new local education fund for Jacksonville (Duval County) public schools.

Delaware Humane Association
Wilmington, Delaware
$25,000 to assess the feasibility of relocating its offices and launching a capital campaign.

Episcopal Diocese of Florida
Jacksonville, Florida
$225,000 to support operations.

Episcopal Diocese of North Carolina
Raleigh, North Carolina
$150,000 to support expansion of the Justice in Contract Agriculture Project, which seeks to improve conditions for contract farmers in rural North Carolina.

Episcopal Diocese of Southern Ohio
Cincinnati, Ohio
$65,000 to support strategic planning.

Family Foundations
Jacksonville, Florida
$384,943 to support the work of the Jacksonville Asset Building Team in piloting a program to help move families out of poverty.

Ferrum College
Ferrum, Virginia
$34,450 to support planning for an environmental science and education program.

First Baptist Church of White City
White City, Florida
$30,000 to support the Senior Citizen’s program.

Florida Historical Society
Cocoa, Florida
$50,000 to produce a series of weekly radio segments on Florida history to be aired on public radio.

Florida Orchestra Guild Tampa, Inc.
St. Petersburg, Florida
$100,000 to match board support for general operations.

Florida Sheriff’s Youth Ranches
Boys Ranch, Florida
$35,138 to support an organizational assessment, strategic plan development and succession planning.

Florida Southern College
Lakeland, Florida
$86,000 to hire consultants to assist with faculty development, review tenure policies and add staff support.

Florida State University
Tallahassee, Florida
$225,000 to conduct a study on the relationship between state and local funding and taxation trends.

Georgetown University
Washington, D.C.
$170,000 to support delivery of two nonprofit institutes.

Gilpin Hall
Wilmington, Delaware
$90,000 to support technology upgrades for medical record-keeping.

Hawk Mountain Sanctuary, Inc.
Kempton, Pennsylvania
$35,250 to hire a short-term development staff to support a capital campaign.

The Historical Society of Delaware
Wilmington, Delaware
$71,600 to support signage consistent with a new brand.

Hospital for Special Surgery
New York, New York
$88,823 to help low-income, African-American and Latino patients over the age of 60 cope with and manage severe chronic illness.

Immanuel Church Highlands
Wilmington, Delaware
$30,000 to support a partnership with Parents Anonymous, a national child-abuse prevention organization.

Jacksonville University
Jacksonville, Florida
$22,821 to support research into the Duval County nonprofit sector.
Jacksonville University
Jacksonville, Florida
$22,290 to support research into the Duval County nonprofit sector.

Little Sisters of the Poor, Jeanne Jugan Residence
Newark, Delaware
$75,995 to support expenses associated with a capital campaign.

Longwood University
Farmville, Virginia
$138,000 to support hiring a sustainability coordinator to consolidate university-wide environmental sustainability efforts.

Lynchburg College
Lynchburg, Virginia
$81,556 to implement a scholarship program to encourage retention to graduation.

MCP Hahnemann University
Philadelphia, Pennsylvania
$50,000 to consolidate, transport and preserve archives of the institution and the history of women in medicine.

Museum of Contemporary Art Jacksonville
Jacksonville, Florida
$47,000 to support a marketing campaign.

National Audubon Society
New York, New York
$100,000 to expand its advocacy training to Colorado and North Carolina for the purposes of supporting global warming legislation.

National Council on Crime and Delinquency
Oakland, California
$500,000 to support creation of the NCCD training and resource center for girls, based in Florida.

Northumberland County Rescue Squad, Inc.
Reedville, Virginia
$14,000 to purchase a "jaws-of-life" hydraulic device.

Oak Grove Assembly of God
Port St. Joe, Florida
$75,000 to support expansion of a hot-meal program for the poor and elderly.

Old Salem, Inc.
Winston-Salem, North Carolina
$150,000 to support components of a marketing campaign.

The Osborne Association
New York, New York
$125,000 to develop a program using advocacy and application of restorative justice programming to reform parole and sentencing policy.

The Piney Woods School
Piney Woods, Mississippi
$112,500 to support development, recruitment and marketing initiatives.

Rabun Gap-Nacoochee School
Rabun Gap, Georgia
$55,000 to support expenses related to a capital campaign.

Rotary Club of Jacksonville, Inc.
Jacksonville, Florida
$50,000 to support a campaign by Rotary International to support polio immunization in developing countries.

Saint Mary’s Hall
San Antonio, Texas
$50,000 to support technology upgrades and staff training.

The Salvation Army
Jacksonville, Florida
$120,000 to engage seniors in community service work at area nonprofit organizations, in partnership with Barnabas International.

Speech and Hearing Center, Inc.
Jacksonville, Florida
$150,000 to serve as a challenge to the board and donors to raise new contributions.
St. Andrew's Episcopal Church
Interlachen, Florida
$144,942 to expand the Fourth Friday for Life feeding, health and social service program.

St. Anthony's Health Care, Inc.,
St. Petersburg, Florida
$100,000 to support the health care needs of the uninsured.

St. Mary's Episcopal Church – Fleeton
Fleeton, Virginia
$95,000 to plan development of affordable rental housing in the Northern Neck of Virginia.

St. Mary's Episcopal Church – Whitechapel
Lancaster, Virginia
$87,392 to support a study of housing patterns in the Northern Neck of Virginia.

St. Mary's Episcopal Church and Outreach Ministries
Jacksonville, Florida
$30,000 to support staff salaries and operating expenses.

St. Michael’s School and Nursery, Inc.
Wilmington, Delaware
$67,668 to support professional development for faculty and staff.

St. Paul A.M.E. Church
Apopka, Florida
$25,000 to support purchase of a 25-passenger bus.

St. Pius X Parish
Cedar Rapids, Iowa
$250,000 to support a partnership with the Community Health Free Clinic.

St. Simon’s on the Sound Episcopal Church
Fort Walton Beach, Florida
$150,000 to partner with Children In Crisis, a foster-care program, and hire a development director.

St. Vincent’s Healthcare
Jacksonville, Florida
$225,000 to sustain and expand rural health outreach services in Putnam and western St. Johns counties, Florida.

Stetson University
DeLand, Florida
$150,000 to transition the School of Arts and Sciences curriculum from a credit-hour system to a course-unit system with the goal of increasing student engagement and retention.

Tappahannock Volunteer Rescue Squad, Inc.
Tappahannock, Virginia
$100,000 to purchase a new four-wheel-drive ambulance.

Transylvania University
Lexington, Kentucky
$96,130 to support a planned-giving program.

United Way of Delaware
Wilmington, Delaware
$3,500 for professional development.

United Way of Northeast Florida
Jacksonville, Florida
$665,500 to increase staffing and marketing for the community’s Earned Income Tax Credit campaign and to conduct an economic impact study.

University of Delaware
Newark, Delaware
$100,000 to expand collaboration between government and nonprofit organizations around delivery of contracted social services.

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina
$50,000 to support research into the ability of low-wealth students, particularly those attending Historically Black Colleges and Universities, to understand and manage consumer finance issues.

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina
$210,000 to expand the Carolina Advising Corps, an initiative that uses recent college graduates as counselors in under-resourced secondary schools to increase the college-going rate of minority, low-wealth and first-generation students.
University of Virginia School of Law
Charlottesville, Virginia
$20,000 to pilot a Family Alternative Dispute Resolution pro bono law clinic.

Wesley College
Dover, Delaware
$105,500 to support development of a strategic plan and campus master plan.

Western Kentucky University
Bowling Green, Kentucky
$150,000 to support continuation of a partnership with the Bowling Green Housing Authority providing after-school programming for resident K-8 students.

Wilmington Senior Center, Inc.
Wilmington, Delaware
$100,000 to support staff expansion.

YMCA of Florida’s First Coast
Jacksonville, Florida
$47,850 to pilot Youth Fit for Life, an after-school health and fitness program, at the Clay County YMCA.
**active grants – 2008**

Grants awarded in prior years that remain active.

- **Archdiocese of Miami**  
  Miami Shores, Florida  
  $250,000 to support a partnership with Direct Action Research and Training Center’s efforts to expand the church-based, grass-roots community organizing in Florida. 2006-2009

- **Archdiocese of Miami**  
  Miami Shores, Florida  
  $150,000 to support a partnership with St. Helen School. 2007-2010

- **Auburn University**  
  Auburn, Alabama  
  $165,000 to develop and implement a faculty and student education program working with public schools in rural Alabama. 2006-2009

- **Baptist Health**  
  Jacksonville, Florida  
  $150,000 to support Tipping the Scale, a mentoring program for at-risk youth. 2007-2009

- **Bethune-Cookman University**  
  Daytona Beach, Florida  
  $150,000 to support professional counsel, training and materials expenses related to a capital campaign. 2007-2010

- **Bethune-Cookman University**  
  Daytona Beach, Florida  
  $150,000 to hire staff to develop a Master’s program in transformative leadership. 2005-2008

- **Brandywine Valley Association**  
  West Chester, Pennsylvania  
  $85,000 to build the organization’s fund development capacity. 2007-2009

- **Bridgewater College**  
  Bridgewater, Virginia  
  $100,000 to support the general education and departmental assessment reform plan. 2007-2009

- **Catholic Charities Bureau, Inc.**  
  Jacksonville, Florida  
  $75,000 to support a partnership with ICARE (Interchurch Coalition for Action, Reconciliation and Empowerment) for training and staff support. 2007-2010

- **Catholic Charities Bureau, Inc.**  
  Jacksonville, Florida  
  $174,980 to support staff expansion. 2006-2009

- **Christ Church Christiana Hundred**  
  Wilmington, Delaware  
  $120,000 to work with the Latin American Community Center to develop mental health services for Wilmington’s Latino community. 2006-2009

- **Christchurch School**  
  Christchurch, Virginia  
  $100,000 to support consultants to guide the school through a capital campaign. 2007-2009

- **Christian Herald Association**  
  New York, New York  
  $150,000 to implement a program of services to support graduates of the Bowery Mission’s residential programs as they attempt to reintegrate into society and the workforce. 2007-2010

- **The Community Foundation in Jacksonville**  
  Jacksonville, Florida  
  $750,000 to support LISC. 2007-2010

- **The Community Foundation in Jacksonville**  
  Jacksonville, Florida  
  $795,000 to support the Community Building Fund. 2006-2009

- **Daniel Memorial Inc.**  
  Jacksonville, Florida  
  $180,000 to support development and financial restructuring. 2007-2009

- **Delaware Art Museum**  
  Wilmington, Delaware  
  $75,000 to support staff training and professional development programs. 2007-2009
Edward Waters College  
Jacksonville, Florida  
$198,672 to establish a Center for Excellence in Teaching and Learning to support student academic success. 2007-2010

Emory & Henry College  
Emory, Virginia  
$91,050 to support a program designed to encourage women to consider careers in math and science. 2007-2010

Epiphany Episcopal Church  
Timonium, Maryland  
$280,000 to support a partnership with Episcopal Housing Corporation to develop affordable housing for low-income families. 2005-2009

Episcopal Diocese of Delaware  
Wilmington, Delaware  
$60,000 to support a partnership with St. John’s Cathedral to provide mentors to the children of the Cathedral School Choir. 2007-2009

Episcopal Diocese of Delaware  
Wilmington, Delaware  
$69,160 to support a program to recruit, train and ordain deacons to serve in the Diocese to strengthen outreach and community service. 2007-2010

Episcopal Diocese of Eau Claire  
Eau Claire, Wisconsin  
$195,922 to support development of a Latino Resource Center. 2007-2012

Episcopal Diocese of North Carolina  
Raleigh, North Carolina  
$171,471 to support lay theological education, spiritual development and adult Christian formation. 2007-2010

Episcopal Diocese of North Carolina  
Raleigh, North Carolina  
$200,000 to support a partnership with Industrial Areas Foundation that will nurture social justice work in the state. 2007-2009

Episcopal Diocese of Southern Ohio  
Cincinnati, Ohio  
$238,000 to help the Episcopal Church develop new congregations in immigrant communities. 2006-2009

Episcopal Diocese of Virginia  
Richmond, Virginia  
$150,000 to support a partnership with the Peter Paul Center to serve children and youth in the Church Hill neighborhood of Richmond. 2007-2010

Episcopal Diocese of Virginia  
Richmond, Virginia  
$141,551 to develop a discernment and leadership program for clergy and lay leaders. 2006-2009

Episcopal Diocese of Western Kansas  
Salina, Kansas  
$10,925 to support a partnership with the Diocese of Mukono in Uganda to provide eyeglasses to the poor. 2006-2009

Family Foundations  
Jacksonville, Florida  
$150,625 to support hiring of a development director. 2006-2009

Florida Southern College  
Lakeland, Florida  
$147,000 to hire an assistant dean for student success and retention. 2006-2009

Georgetown University  
Washington, D.C.  
$260,000 to support development of a Center for Juvenile Justice Reform and Systems Integration within the university’s Public Policy Institute. 2007-2009

Georgetown University  
Washington, D.C.  
$325,294 to conduct an independent evaluation of the Medicaid pilot project in Duval and Broward counties, Florida, focusing on how the program affects Medicaid beneficiaries’ access to care and the impact on community health providers. 2006-2009
Goucher College
Baltimore, Maryland
$172,904 to support efforts to expand the economic diversity of the student body. 2006-2010

Hawk Mountain Sanctuary Association
Kempton, Pennsylvania
$150,000 to expand environmental education programs for elementary students in the counties surrounding the sanctuary. 2007-2010

Hollins University
Hollins, Virginia
$150,000 to strengthen its marketing and fundraising efforts. 2006-2009

Hope Haven Children’s Clinic and Family Center
Jacksonville, Florida
$95,184 to provide multiple services, including tutoring, anger management and social skills training, mental health counseling and speech and language services, to students enrolled in four schools and/or programs on Jacksonville’s Northside. 2006-2009

Jacksonville University
Jacksonville, Florida
$200,000 to establish the First Coast Scholars Program, a collaboration among JU, the University of North Florida, Duval County Public Schools, the Schultz Center for Teaching and Leadership and Princeton University. 2007-2011

Jacksonville University
Jacksonville, Florida
$200,210 to develop a series of courses for first-year students. 2007-2010

Junior Achievement of Florida’s First Coast
Jacksonville, Florida
$102,902 to support the Girls’ & Young Women’s Initiative, providing financial and economic education and job training to women and girls. 2007-2009

Lancaster Community Library
Kilmarnock, Virginia
$26,000 to support a collaboration with the Northumberland Public Library and the Northumberland and Lancaster county public school systems to develop an online tutoring and homework help service for students and adults. 2006-2009

The Lewes Historical Society
Lewes, Delaware
$18,000 to support surveying, researching and cataloging historic tombstones and gravesites in Lewes and Rehoboth Hundred by summer interns. 2006-2009

Longwood University
Farmville, Virginia
$140,000 to partner with Clemson University in an expansion of the Call Me Mister program, which seeks to recruit and prepare African-American males as elementary school teachers. 2007-2010

Lynchburg College
Lynchburg, Virginia
$71,310 to equip an astronomy observatory and offer programs for the college and community. 2007-2010

Lynchburg College
Lynchburg, Virginia
$67,180 to support a service learning/study abroad program. 2006-2009

Mental Health Association of Northeast Florida, Inc.
Jacksonville, Florida
$115,000 to implement recommendations from the Northeast Florida Children’s Community Mental Health Assessment. 2007-2010

Milligan College
Milligan College, Tennessee
$139,400 to support programs for minority students. 2007-2010

Mississippi Valley State University
Itta Bena, Mississippi
$194,583 to develop an annual fund and enhance alumni support and relations. 2007-2010
The Philadelphia Orchestra Association
Philadelphia, Pennsylvania
$150,000 to support the Orchestra's School Partnership Program. 2007-2010

Rabun Gap-Nacoochee School
Rabun Gap, Georgia
$120,000 to develop a student resource center. 2006-2009

Radford University
Radford, Virginia
$124,487 to develop an adaptive recreational program that enables brain-injured and/or handicapped individuals to participate in outdoor activities. 2007-2009

Randolph College
Lynchburg, Virginia
$107,030 to fund a tenure-track position in environmental studies and physics. 2005-2008

Robert E. Lee Memorial Association, Inc.
Stratford, Virginia
$107,469 to hire a curator. 2006-2009

Rollins College
Winter Park, Florida
$102,511 to develop and pilot two executive training programs in nonprofit succession planning and new leadership support. 2007-2009

The Salvation Army
Jacksonville, Florida
$150,000 to expand staff. 2007-2009

San Jose Episcopal Day School
Jacksonville, Florida
$50,149 to expand its global studies by adding three new components – Arab, Latino and African cultures. 2007-2010

Shands Jacksonville Properties, Inc.
$160,000 to fund four new positions at the Eastside Primary Care Center: OB/GYN specialist, pediatrician and two medical assistants. 2007-2009

Sisters of St. Joseph of Carondelet, St. Louis Province
St. Louis, Missouri
$170,500 to support a leadership training program for future leaders of Catholic organizations supported by the Sisters. 2006-2009

Society for Values in Higher Education
Portland, Oregon
$76,500 to develop pilot curricular and service program models addressing issues of faith and democracy. 2007-2009

Speech and Hearing Center, Inc.
Jacksonville, Florida
$105,500 to support creation and staffing of a development program. 2006-2009

St. George’s Episcopal Church
Valley Lee, Maryland
$199,287 to support a partnership with Three Oaks Center’s Child Advocacy Program, which works with children in the transitional housing program. 2006-2009

St. John’s Cathedral
Jacksonville, Florida
$146,592 to support a director of social ministries for community outreach. 2007-2010

St. John’s Cathedral
Jacksonville, Florida
$105,000 to support a partnership with Volunteers In Medicine to provide free health services to the working uninsured. 2007-2010

St. Mary’s Episcopal Church and Outreach Ministries
Jacksonville, Florida
$120,000 to support a financial stabilization plan. 2007-2010

St. Mary’s Whitechapel Episcopal Church
Lancaster, Virginia
$175,160 to support a partnership with SAIF Water Wells, Inc., which works to improve the quality of wells and water in the Northern Neck of Virginia. 2006-2009
**Stephens College**  
Columbia, Missouri  
$145,000 to prepare for a capital campaign. 2006-2009

**Stephens College**  
Columbia, Missouri  
$49,573 to provide technology and training to the college’s Garment Research Library. 2005-2008

**Sweet Briar College**  
Sweet Briar, Virginia  
$86,500 to strengthen the service learning program. 2006-2009

**Temple University**  
Philadelphia, Pennsylvania  
$179,279 to support efforts to engage people age 50 and over in volunteer service. 2006-2008

**Theatre Jacksonville**  
Jacksonville, Florida  
$92,312 to hire a development officer. 2007-2010

**Trinity Episcopal Church**  
Wilmington, Delaware  
$157,606 to support a Latino ministry social services program that helps Spanish-speaking members of the congregation obtain public services and receive emergency assistance with rent, utilities, health care costs and groceries. 2005-2010

**United Way of Delaware**  
Wilmington, Delaware  
$200,000 to support expansion of the state Earned Income Tax Credit campaign. 2007-2010

**United Way of Delaware**  
Wilmington, Delaware  
$112,500 to implement marketing and communications activities related to a new strategic direction for the organization. 2006-2009

**United Way of Northeast Florida**  
Jacksonville, Florida  
$130,000 to support administrative staff for the RealSense campaign, Jacksonville’s Earned Income Tax Credit initiative. 2006-2009

**University of Delaware**  
Newark, Delaware  
$124,140 to provide leadership institutes at the National Leadership Consortium on Developmental Disabilities. 2007-2009

**University of North Carolina at Chapel Hill**  
Chapel Hill, North Carolina  
$192,684 to support a pilot program to partner with four small colleges in the Appalachian College Association to conduct economic development outreach programs in Appalachia. 2006-2009

**The University of the South**  
Sewanee, Tennessee  
$140,000 to support projects to enhance teaching and learning. 2007-2011

**University of the South**  
Sewanee, Tennessee  
$78,220 to support development of a campus-wide service learning program. 2006-2009

**University of Virginia**  
Charlottesville, Virginia  
$153,939 to develop and launch a web-based tool to improve the performance of middle- and high-school students in social studies. 2007-2009

**University of Virginia School of Law**  
Charlottesville, Virginia  
$125,000 to support staffing and development of a Family Advocacy Program. 2006-2009

**Virginia Intermont College**  
Bristol, Virginia  
$181,000 to support a development audit and financial stabilization plan. 2007-2010

**Virginia Polytechnic Institute and State University**  
Blacksburg, Virginia  
$160,000 to assess long-term health and behavioral outcomes for children in partnership with CHIP and Carilion Health System. 2006-2009
**Wake Forest University**
Winston-Salem, North Carolina
$140,000 to support efforts to develop stronger ties between the Divinity School students and African-American churches and congregations. 2006-2009

**Washington College**
Chestertown, Maryland
$72,362 to add a tenure-track position in poetry. 2005-2008

**Washington Hospital Center**
Washington, D.C.
$120,000 to develop guidelines to help other health systems to organize effective house call programs for elders in their communities. 2007-2009

**Wesley Manor, Inc.**
Orlando, Florida
$115,000 to support a lifelong learning program at its Jacksonville, Florida, facility, in partnership with the University of North Florida. 2007-2010
American Diabetes Association of the Del-Mar Area
Wilmington, Delaware
$5,000 to explore expanding a retreat camp to include children with pre-diabetes symptoms.

Archdiocese of Miami
Miami Shores, Florida
$4,900 to develop a community center.

Church of God in Christ
Port St. Joe, Florida
$5,000 to explore issues of youth health and tobacco, alcohol and drug use, and ways to improve health outcomes.

Episcopal Diocese of Virginia
Richmond, Virginia
$5,000 to explore establishing a network of churches and clergy to improve communication and build stronger relationships in Metro Richmond.

Florida Southern College
Lakeland, Florida
$5,000 to assess the merits of closing satellite campuses.

Lynchburg College
Lynchburg, Virginia
$4,600 to explore expansion and long-term sustainability of a partnership in St. Lucia for certification and degree programs, as well as service-learning opportunities.

Mary Baldwin College
Stanton, Virginia
$5,000 to explore the feasibility of developing a masters degree in environmental-based learning.

Port St. Joe Garden Club
Port St. Joe, Florida
$5,000 to support a summer camp for children and determine the feasibility of community partnerships.

Randolph-Macon College
Ashland, Virginia
$5,000 to explore the feasibility of establishing a cohort study abroad program.

San Jose Episcopal Day School
Jacksonville, Florida
$5,000 to test a strategy for increasing diversity of the faculty.

Society for Values in Higher Education
Portland, Oregon
$4,000 to explore faculty orientation and training approaches.

St. George’s Episcopal Church
Valley Lee, Maryland
$3,000 to explore establishing a pre-school.

St. John’s Cathedral
Jacksonville, Florida
$5,000 to support development of an elementary school.

St. Joseph Catholic Church
Port St. Joe, Florida
$5,000 to test a model to promote use of the Earned Income Tax Credit.

Sweet Briar College
Sweet Briar, Virginia
$5,000 to pilot an intercollegiate writing workshop.

Theatre Jacksonville
Jacksonville, Florida
$2,918 to explore new ways to involve individuals in the theater and expand the theater’s community outreach.

Wicomico Episcopal Church
Wicomico Church, Virginia
$5,000 to support assessment and visioning for an affordable housing project.
Community Connections of Jacksonville
Jacksonville, Florida
$73,045 to repair the elevator and plumbing system.

The Community Foundation in Jacksonville,
Jacksonville, Florida
$1,000,000 to support The Community Safety Net Fund.

The Community Foundation in Jacksonville,
Jacksonville, Florida
$600,000 to support the Jessie Ball duPont Safety Net Fund.

St. Mary’s Episcopal Church and Outreach Ministries,
Jacksonville, Florida
$10,000 to support emergency repairs and replacement of electrical, heating & air conditioning equipment.

St. Pius X Parish
Cedar Rapids, Iowa
$100,000 to support flood recovery in Cedar Rapids.
The Jessie Ball duPont Fund makes grants to a defined universe of eligible organizations. An organization is eligible if it received a contribution from Mrs. duPont between January 1, 1960 and December 31, 1964. Proof of eligibility is determined by examining Mrs. duPont’s personal or tax records, or by the applicant presenting written verifiable evidence of having received a contribution during the eligibility period.

Application Process for Competitive Grants

The eligible organization must establish contact with the Fund’s program staff before submitting a proposal. The staff will advise the organization on preparation of a written proposal. Once the proposal is submitted, the trustees will review the proposal and invite the organization to answer any questions they might have, or decline the request. The Fund’s program staff will contact the eligible organization to discuss the trustees’ decision.

When to Apply — After establishing contact with the Fund’s program staff, eligible organizations may submit written proposals at any time during the year. The trustees review proposals during trustee conference calls throughout the year and at trustee meetings in February, May, August and November. Those proposals that are invited to the final stage are considered by the trustees during meetings in February, May, August and November.

Application Process for Other Programs

The Fund has a separate and simplified application process for Feasibility grants and grants made through the various initiatives. For information on applying for these programs, please contact the Fund or visit www.dupont-fund.org.
2008 trustees

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Chair

Audrey McKibbin Moran
Vice Chair

Mary Lynn Huntley
Trustee

Thomas H. Jeavons
Trustee

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Clerical Trustee

Stephen A. Lynch III
Representing the Corporate Trustee, Northern Trust Bank of Florida

Mary K. Phillips
Trustee

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Clerical Trustee 1998-2003

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Senior Program Officer

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Chris McCain
Fellow

Davena Sawyer
Executive Assistant to the President

Geana Potter
Grants Manager and Data Entry Clerk

Marilyn Benjamin
Grants Database Manager and Front Desk Administrative Assistant
consultants to the
jessie ball dupont fund – 2008

Jean Burkhardt
Welcome, Minnesota

Denise Cavanaugh
Cavanaugh Hagan Pierson & Mintz
Washington, D.C.

Bernie Horn
Washington, D.C.

Mary Kress Littlepage
KBT & Associates
Jacksonville, Florida

Leslie Linfield, Esq.
Institute for Financial Literacy
Portland, Maine

Suzanne Morse
Pew Partnership for Civic Change
Charlottesville, Virginia

Roy Miller
Children’s Campaign, Inc.
Tallahassee, Florida

Walter Simpson
Amherst, New York

Isaiah Tidwell
Atlanta, Georgia

Pam Wilson
Wilson Consulting Group, Inc.
Raleigh, NC
<table>
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<th>Eligible Organizations</th>
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<tr>
<td><strong>ALABAMA</strong></td>
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<td>Auburn University</td>
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<td>Auburn, Alabama</td>
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<td><strong>CALIFORNIA</strong></td>
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<td>Hathaway-Sycamores Child and Family Services</td>
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<td>Pasadena, California</td>
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<td>National Council on Crime and Delinquency</td>
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<td>Oakland, California</td>
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<td>San Diego Chapter, National Society of the Daughters of the American Revolution</td>
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<td>Bonita, California</td>
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<td><strong>DELAWARE</strong></td>
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<td>American Cancer Society, Mid-Atlantic Division, Inc.</td>
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<td>New Castle, Delaware</td>
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<td>American Diabetes Association - Del/Mar Area</td>
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<td>Wilmington, Delaware</td>
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<td><strong>COLORADO</strong></td>
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<td>National Jewish Medical and Research Center</td>
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<td>Denver, Colorado</td>
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<td>Young Life</td>
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<td>Colorado Springs, Colorado</td>
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<td><strong>CONNECTICUT</strong></td>
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<td>Grace Episcopal Church</td>
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<td>New Haven, Connecticut</td>
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<td><strong>DISTRICT OF COLUMBIA</strong></td>
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<td>American Mothers, Inc.</td>
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<td>American Nurses Foundation</td>
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<td>Child Welfare League of America, Inc.</td>
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<td><strong>CHRISTIANA CARE HEALTH SYSTEM</strong></td>
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<td><strong>CLYDE DAVID HALL CHAPTER, NATIONAL SOCIETY OF THE Daughters of the American Revolution</strong></td>
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<td>Rehoboth Beach, Delaware</td>
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<td><strong>THE DELAWARE ACADEMY OF MEDICINE</strong></td>
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<td><strong>DELAWARE ART MUSEUM</strong></td>
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<td><strong>DELTA DELMA AREA</strong></td>
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<td>New Castle, Delaware</td>
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<td><strong>HOLY TRINITY (OLD SWEDES) CHURCH FOUNDATION, INC.</strong></td>
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<td>Wilmington, Delaware</td>
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<td><strong>HOME OF MERCIFUL REST SOCIETY, INC.</strong></td>
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<td>Lewes Historical Society, Lewes, Delaware</td>
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<td>Little Sisters of the Poor, Jeanne Jugan Residence, Newark, Delaware</td>
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<td>Longwood Foundation, Wilmington, Delaware</td>
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<td>The National Society of the Colonial Dames of America in the State of Delaware, Wilmington, Delaware</td>
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<td>Opportunity Center, Inc., Wilmington, Delaware</td>
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<td>Peninsula United Methodist Homes, Inc., Hockessin, Delaware</td>
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<td>St. Joseph on the Brandywine, Wilmington, Delaware</td>
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<td>St. Michael’s School and Nursery, Wilmington, Delaware</td>
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<td>Talleyville Fire Company, Talleyville, Delaware</td>
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<td>Temple Beth El, Newark, Delaware</td>
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<td>Trinity Episcopal Church, Wilmington, Delaware</td>
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<td>United Way of Delaware, Wilmington, Delaware</td>
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<td>University of Delaware, Newark, Delaware</td>
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<td>Wesley College, Dover, Delaware</td>
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First Church of the Nazarene
Port St. Joe, Florida

First Presbyterian Church
Port St. Joe, Florida

First United Methodist Church
Port St. Joe, Florida

The Florida Historical Society
Melbourne, Florida

Florida Orchestra Guild Tampa Inc.
Tampa, Florida

Florida Sheriffs Youth Ranches
Boys Ranch, Florida

Florida Southern College
Lakeland, Florida

Florida State University
Tallahassee, Florida

Foster Drive Baptist Church
Jacksonville, Florida

Fraternal Order of Police Jacksonville,
Consolidated Lodge 5-30
Jacksonville, Florida

Garden Club of Jacksonville, Inc.
Jacksonville, Florida

The Garden Club of Port St. Joe
Port St. Joe, Florida

Highland View Baptist Church
Port St. Joe, Florida

Highland View Church of God
Port St. Joe, Florida

Hope Family Worship Center
Port St. Joe, Florida

Hope Haven Children’s Clinic and
Family Center
Jacksonville, Florida

Jacksonville Humane Society
Jacksonville, Florida

Jacksonville Symphony Orchestra
Jacksonville, Florida

Jacksonville University
Jacksonville, Florida

Knights of Columbus — Father Maher Council, No. 648
Jacksonville, Florida

Lakewood United Methodist Church
Jacksonville, Florida

Long Avenue Baptist Church
Port St. Joe, Florida

Mental Health Association of Northeast Florida, Inc.
Jacksonville, Florida

Museum of Contemporary Art
Jacksonville, Florida

Oak Grove Assembly of God
Port St. Joe, Florida

Oceanway Volunteer Fire Department Number 35
Jacksonville, Florida

Ortega United Methodist Church
Jacksonville, Florida

Philadelphia Primitive Baptist Church
Port St. Joe, Florida

Rollins College
Winter Park, Florida

Saint Leo University
Saint Leo, Florida

The Salvation Army
Jacksonville, Florida

San Jose Episcopal Church
Jacksonville, Florida

San Jose Episcopal Day School
Jacksonville, Florida

Shands Jacksonville Properties, Inc.
Gainesville, Florida

Speech & Hearing Center, Inc.
Jacksonville, Florida

St. Andrew’s Episcopal Church
Interlachen, Florida

St. Anthony’s Health Care
St. Petersburg, Florida

St. James’ Episcopal Church
Port St. Joe, Florida
St. John’s Cathedral
Jacksonville, Florida

St. Joseph Catholic Church
Port St. Joe, Florida

St. Luke’s Health Systems, Inc.
Jacksonville, Florida

St. Mary’s Episcopal Church and Outreach Ministries
Jacksonville, Florida

St. Paul African Methodist Episcopal Church
Apopka, Florida

St. Simon’s on the Sound Episcopal Church
Fort Walton Beach, Florida

St. Vincent’s Healthcare
Jacksonville, Florida

Stetson University
DeLand, Florida

Theatre Jacksonville
Jacksonville, Florida

Thompson Temple, First Born Church of the Living God, Inc.
Port St. Joe, Florida

United Way of Northeast Florida
Jacksonville, Florida

University of Florida
Gainesville, Florida

University of Miami
Coral Gables, Florida

Wesley Manor, Inc.
Orlando, Florida

The Woman’s Club of Jacksonville
Jacksonville, Florida

YMCA of Florida’s First Coast
Jacksonville, Florida

Zion Fair Missionary Baptist Church
Port St. Joe, Florida

Agnes Scott College
Decatur, Georgia

Alliance for Christian Media
Atlanta, Georgia

American Heart Association — Greater Southeast Affiliate
Marietta, Georgia

Rabun Gap-Nacoochee School
Rabun Gap, Georgia

The National Conference for Community and Justice
Willowbrook, Illinois

Orthopaedic Research and Education Foundation
Rosemont, Illinois

University of Notre Dame
Notre Dame, Indiana

St. Pius X Parish
Cedar Rapids, Iowa

The Episcopal Diocese of Western Kansas
Salina, Kansas

American Printing House for the Blind
Louisville, Kentucky

Berea College
Berea, Kentucky

Saints William/Sylvester Church
London, Kentucky

The Southern Baptist Theological Seminary
Louisville, Kentucky

Western Kentucky University
Bowling Green, Kentucky

The Nordica Memorial Association, Inc.
Farmington, Maine

Augustine Parish
Chesapeake City, Maryland

Epiphany Episcopal Church
Timonium, Maryland

Goucher College
Baltimore, Maryland

International Social Service — American Branch, Inc.
Baltimore, Maryland

Kennedy Krieger Institute
Baltimore, Maryland

McDaniel College
Westminster, Maryland
Old Trinity Church  
Church Creek, Maryland

Sisters of St. Benedict - St. Gertrude Monastery  
Ridgely, Maryland

St. George’s Episcopal Church  
Valley Lee, Maryland

Washington College  
Chestertown, Maryland

**MASSACHUSETTS**

Cuttyhunk United Methodist Church  
Cuttyhunk, Massachusetts

Fay School  
Southborough, Massachusetts

Massachusetts General Hospital  
Boston, Massachusetts

Old Dartmouth Historical Society  
New Bedford, Massachusetts

**MISSISSIPPI**

Mississippi Valley State University  
Itta Bena, Mississippi

The Piney Woods School  
Piney Woods, Mississippi

**MISSOURI**

Sisters of St. Joseph of Carondelet,  
St. Louis Province  
St. Louis, Missouri

Stephens College  
Columbia, Missouri

**NEBRASKA**

Father Flanagan’s Boy’s Home  
Boys Town, Nebraska

**NEVADA**

National Juvenile Court Foundation, Inc.  
Reno, Nevada

The American School of Classical Studies at Athens  
Princeton, New Jersey

**NEW JERSEY**

Drew University  
Madison, New Jersey

**NEW YORK**

American Foundation for the Blind  
New York, New York

Christian Herald Association, Inc.  
New York, New York

Elmira College  
Elmira, New York

Girl Scouts of the USA  
New York, New York

Hospital for Special Surgery  
New York, New York

National Audubon Society  
New York, New York

The Osborne Association  
Long Island City, New York

**NORTH CAROLINA**

Alfred I. duPont Awards Foundation  
Winston-Salem, North Carolina

Billy Graham Evangelistic Association  
Charlotte, North Carolina

Davidson College  
Davidson, North Carolina

The Episcopal Diocese of North Carolina  
Raleigh, North Carolina

Meredith College  
Raleigh, North Carolina

Old Salem, Inc.  
Winston-Salem, North Carolina

St. Andrews Presbyterian College  
Laurinburg, North Carolina

University of North Carolina at Chapel Hill  
Chapel Hill, North Carolina

Wake Forest University  
Winston-Salem, North Carolina

Wingate University  
Wingate, North Carolina

**OHIO**

The Episcopal Diocese of Southern Ohio  
Cincinnati, Ohio

**OREGON**

Society for Values in Higher Education  
Portland, Oregon

**PENNSYLVANIA**

American Heart Association — Pennsylvania Delaware Affiliate  
Bethlehem, Pennsylvania

American Lung Association of the Mid-Atlantic  
Camp Hill, Pennsylvania

Brandywine Valley Association  
West Chester, Pennsylvania

Freedoms Foundation at Valley Forge  
Valley Forge, Pennsylvania
| **Hawk Mountain Sanctuary Association** | **TEXAS** | **Bridgewater College** |
| Kempton, Pennsylvania | Baptist Health Services Foundation | Bridgewater, Virginia |
| | San Antonio, Texas |  |
| **MCP Hahnemann University** | **The Menninger Foundation** | **Calvary United Methodist Church** |
| Philadelphia, Pennsylvania | Houston, Texas | Farnham, Virginia |
| **Philadelphia Museum of Art** | **Saint Mary’s Hall** | **Christchurch School** |
| Philadelphia, Pennsylvania | San Antonio, Texas | Christchurch, Virginia |
| **The Philadelphia Orchestra** | **San Antonio College** | **The College of William & Mary** |
| Philadelphia, Pennsylvania | San Antonio, Texas | Williamsburg, Virginia |
| **Shippensburg University** | **VIRGINIA** | **Cople Parish, Yeocomico Church** |
| Shippensburg, Pennsylvania | American Red Cross — Northumberland County Chapter | Hague, Virginia |
| St. Matthew’s Reformed Episcopal Church | Heathsville, Virginia |  |
| Havertown, Pennsylvania | **American Red Cross — River Counties Chapter** | **Corrotoman Baptist Church** |
| Temple University | **White Stone, Virginia** | Lancaster, Virginia |
| Philadelphia, Pennsylvania | **Annabella R. Jenkins Foundation** | **Currioman Baptist Church** |
| University of Pennsylvania | Richmond, Virginia | Zacata, Virginia |
| Philadelphia, Pennsylvania | **Association for the Preservation of Virginia Antiquities** | **Emmanuel United Methodist Church** |
| **SOUTH CAROLINA** | Richmond, Virginia | Lively, Virginia |
| **The Citadel** | **Bartter Theatre** | **Emory and Henry College** |
| Charleston, South Carolina | Abingdon, Virginia | Emory, Virginia |
| Daniel Joseph Jenkins Institute for Children | **Bethel United Methodist Church** | **The Episcopal Diocese of Virginia** |
| North Charleston, South Carolina | Lively, Virginia | Richmond, Virginia |
| Porter-Gaud School | **Blue Ridge School** | **Episcopal High School** |
| Charleston, South Carolina | St. George, Virginia | Alexandria, Virginia |
| **TENNESSEE** | **Bluefield College** | **The Falls Church** |
| **Milligan College** | Bluefield, Virginia | Falls Church, Virginia |
| Milligan, Tennessee | **Bluff Point United Methodist Church** | **Ferrum College** |
| **Sisters of St. Mary, St. Mary’s Convent** | Kilmarnock, Virginia | Ferrum, Virginia |
| Sewanee, Tennessee | **Boys Home, Inc.** | **Fork Union Military Academy** |
| **University of the South** | Covington, Virginia | Fork Union, Virginia |
| Sewanee, Tennessee | **Foundation for Historic Christ Church, Inc.** | **Former Agents of the FBI Foundation** |
| | | Quantico, Virginia |
| | | **Foundation for Historic Christ Church, Inc.** |
| | | Irvington, Virginia |
Fuqua School
Farmville, Virginia

General Douglas MacArthur
Foundation
Norfolk, Virginia

Hampden-Sydney College
Hampden-Sydney, Virginia

Henderson United Methodist Church
Callao, Virginia

Historic St. Luke’s Restoration
Smithfield, Virginia

Hollins University
Roanoke, Virginia

Howerton’s Baptist Church
Dunnsville, Virginia

Ivan Comfort Baptist Church
Irvington, Virginia

James Madison University
Harrisonburg, Virginia

James Monroe Memorial Foundation
Richmond, Virginia

Kilmarnock Baptist Church
Kilmarnock, Virginia

Kilmarnock United Methodist Church
Kilmarnock, Virginia

Kilmarnock-Lancaster County
Volunteer Rescue Squad
Kilmarnock, Virginia

King and Queen County Historical Society
King and Queen Courthouse, Virginia

Lancaster Community Library
Kilmarnock, Virginia

The Lee-Jackson Educational Foundation, Inc.
Charlottesville, Virginia

Longwood University
Farmville, Virginia

Lynchburg College
Lynchburg, Virginia

Mary Baldwin College
Stanton, Virginia

Mary Ball Washington Museum & Library
Lancaster, Virginia

Mattaponi Baptist Church
King & Queen Courthouse, Virginia

Medical College of Virginia Foundation, Inc.
Richmond, Virginia

Morattico Baptist Church
Kilmarnock, Virginia

Mountain Mission School, Inc.
Grundy, Virginia

The National Society of the Colonial Dames of America in the
Commonwealth of Virginia
Richmond, Virginia

The Northern Neck of Virginia Historical Society
Montross, Virginia

Northumberland County Rescue Squad, Inc.
Reedville, Virginia

The Patrick Henry Memorial Foundation
Brookneal, Virginia

Presbyterian Home & Family Services, Inc.
Lynchburg, Virginia

Radford University
Radford, Virginia

Randolph College
Lynchburg, Virginia

Randolph-Macon College
Ashland, Virginia

Rehoboth United Methodist Church
Kilmarnock, Virginia

Robert E. Lee Memorial Association
Stratford, Virginia

Saint Francis de Sales Church
Kilmarnock, Virginia

Saint Timothy Catholic Church
Tappahannock, Virginia

Scotchtown, Home of Patrick Henry
Beaverdam, Virginia

Sheltering Arms Hospital
Richmond, Virginia

Shiloh Baptist Church
Montross, Virginia

Sons of Confederate Veterans
Richmond, Virginia

St. Andrew’s Episcopal Church
Lawrenceville, Virginia

St. Catherine’s School
Richmond, Virginia

St. Elizabeth Catholic Church
Colonial Beach, Virginia

St. James’s Episcopal Church
Richmond, Virginia
St. Margaret’s School
Tappahannock, Virginia

Virginia Home
Richmond, Virginia

St. Mary’s Episcopal Church - Fleeton
Reedville, Virginia

Virginia Intermont College
Bristol, Virginia

St. Mary’s Whitechapel Episcopal Church
Lancaster, Virginia

Virginia Military Institute
Lexington, Virginia

St. Stephen’s Baptist Church
St. Stephen’s Church, Virginia

Virginia Museum of Fine Arts
Richmond, Virginia

Stuart Hall
Staunton, Virginia

Virginia Polytechnic Institute and State University
Blacksburg, Virginia

Sweet Briar College
Sweet Briar, Virginia

Virginia United Methodist Homes, Inc.
Richmond, Virginia

Tappahannock Volunteer Rescue Squad, Inc.
Tappahannock, Virginia

Washington & Lee University
Lexington, Virginia

Trinity Episcopal Church
Lancaster, Virginia

White Stone United Methodist Church
White Stone, Virginia

University of Mary Washington
Fredericksburg, Virginia

Wicomico Episcopal Church
Wicomico Church, Virginia

University of Richmond
Richmond, Virginia

Wicomico United Methodist Church
Kilmarnock, Virginia

University of Virginia
Charlottesville, Virginia

Woodberry Forest School
Woodberry Forest, Virginia

University of Virginia School of Law
Charlottesville, Virginia

Woodlawn Plantation
Mount Vernon, Virginia

Vauter’s Church
Champlain, Virginia

Woodrow Wilson Presidential Library Foundation
Staunton, Virginia

Virginia Commonwealth University
Richmond, Virginia

Woodrow Wilson Rehabilitation Center Foundation, Inc.
Fishersville, Virginia

Virginia Foundation for Independent Colleges
Richmond, Virginia

Virginia Home
Richmond, Virginia

WISCONSIN

The Episcopal Diocese of Eau Claire
Eau Claire, Wisconsin

CANADA

University of Toronto
Toronto
Ontario, Canada

ITALY

Villa Nazareth Orphanage
Rome, Italy
credits

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ABOUT THE COVER: The individuals featured on the cover and on Page 7 were residents or guests of shelters for the homeless in Northeast Florida during March 2009. Their portraits were taken by Mike Erdelyi.